

OVERSEAS NEWS

Warsaw bids to cushion rises in food prices

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH authorities have decided to re-introduce price controls on a number of consumer durable goods, and have also ordered managers to pay workers their annual production bonuses in the coming weeks.

These moves are a bid to cushion the impact of drastic food and heating price increases, due to come into force today.

The rises come after a year in which the average growth in wages was wiped out by the rise in the cost of living and a significant section of the population suffered a drop in their standard of living as shown by official figures for 1981.

According to official calculations, the price of food will rise on average 241 per cent today while heating will on average be 171 per cent dearer. The authorities say the rises will to a large extent be compensated by cost-of-living increases. But the global figures do not hide the fact that many individual families will suffer a drop in their standard of living.

Walesa urges Solidarity protests against increases

BY OUR FOREIGN STAFF

LECH WALESZA, detained leader of the Solidarity trade union, has advised colleagues still at liberty to make what protests they can at the steep food and energy price introduced by the Polish Government today according to reports from Warsaw.

But Mr Walesa apparently cautioned that protests should not give the military authorities the occasion to crush what remains of the union's organisation. Solidarity activists should focus less on political issues and more on union matters.

Underground Solidarity informants told Reuter that Mr Walesa had offered to open preliminary talks with General Wojciech Jaruzelski's martial law Government. But no such

talks had started, apparently because the Government refused to allow Mr Walesa to be assisted by two key advisers who are still interned.

The authorities announced over the weekend a relaxation in some martial law restrictions. These will permit monitored telephone calls between Polish cities from February 10 and meetings for family occasions such as weddings or by organisations such as the Red Cross and the Church, without special permit.

In his regular Sunday message, Pope John Paul yesterday backed the Polish episcopate's call for an end to martial law and said civil rights in every field had to be defended.

Pipeline leak cuts Nigerian oil flow

By Martin Dickson,
Energy Correspondent

NIGERIA'S oil production has been reduced temporarily by an estimated 15 to 20 per cent because of a leak in a pipeline supplying one of the country's main export terminals, according to reports reaching London.

The damage, which could take at least two weeks to put right, affects the pipeline supplying oil to the terminal at Forcados operated by the Shell-Nigerian National Petroleum Corporation partnership.

Shell has denied that the leak was the result of an explosion. There was no damage to persons or property and no suggestion of sabotage, the company said.

Nigeria is believed to have been producing about 1.3m barrels a day until the accident. It was not immediately known whether the country would step up production from other fields to make up the lost production. Nigeria has the capacity to produce about 2.3m b/d but output has been reduced sharply because of the current oil glut.

The leak will mean a drop of 25 per cent in production by Shell-NNPC, which also exports oil via a pipeline to a terminal at Bonny.

Promising find for Egypt in Western desert

By Anthony McDermott in Cairo

SHELL WINNING NV, a wholly-owned subsidiary of Royal Dutch Shell, has made an initially small but promising oil find in Egypt's Western desert.

Production so far is put at 6,000 barrels a day in the Badreddin concession, one of two which Shell has in the Western desert.

It is reported that the oil found is of higher quality than the prime Morgan Blend produced in the Gulf of Suez.

Mr Ohnoki: Presided over period of rapid growth

WORLD TRADE NEWS

More bilateral aid 'should be tied to buying UK goods'

BY PAUL HANNON

MORE BILATERAL aid to less-developed countries should be tied specifically to the purchase of British goods and services, according to a report published in the National Westminster Bank Quarterly Review today.

Written by two Scottish university lecturers, the report examines the British experience in obtaining orders directly from countries to which aid has been donated.

Britain, apparently, has not benefited as much as some of its fellow-donors in terms of clawing back commercial orders.

For the period 1975-79, over 70 per cent of the bilateral financial aid Britain gave to less-developed countries was tied either fully or partially to the purchase of British goods and services, while multilateral aid was almost fully untied.

The report notes, however, that some countries such as France and Japan have been far more aggressive than Britain in seeking out projects suited both to their own economic advantage and to the development needs of the recipients.

Britain is also "handicapped" by having traditional trading strengths in areas that are growing slowly.

An emphasis on the commercial benefits to Britain in aid pacts could result in diverting funds away from socially desirable projects, and consequently undermine the entire rationale of an aid programme in the first place, the report warns.

World Economic Indicators

	TRADE STATISTICS	Dec '81	Nov '81	Oct '81	Dec '80
UK £bn	Exports	4,702	4,790	4,550	3,999
	Imports	4,371	4,739	4,184	3,646
	Balance	+3,331	+0,051	+0,366	+0,353
Japan US\$b	Exports	14,49	11,69	13,17	14,05
	Imports	12,97	11,82	10,26	11,66
	Balance	+1,52	-0,13	+2,91	+2,39
W. Germany DMbn	Exports	35,95	36,12	37,74	30,20
	Imports	30,81	32,17	32,40	29,28
	Balance	+5,14	+3,94	+5,34	+1,00
France FFr bn	Exports	50,70	49,22	49,90	42,18
	Imports	57,49	55,57	57,50	47,49
	Balance	-6,79	-6,35	-7,60	-5,31
U.S. US\$b	Exports	19,10	19,00	19,70	18,70
	Imports	23,50	24,30	21,20	20,70
	Balance	-4,40	-5,30	-1,50	-2,20
Italy Lirebn	Exports	15,65	14,905	12,683	12,671
	Imports	14,76	13,953	12,947	12,671
	Balance	+0,918	+0,952	-0,264	-0,296
Netherlands Fbn	Exports	8,62	8,406	6,337	5,167
	Imports	8,64	8,610	7,381	7,511
	Balance	-0,02	-0,154	-0,943	-0,344

Sue Cameron analyses the reasons behind Europe's drive to diversify energy supplies

Why W. Europe needs Soviet gas

GAS SUPPLY SOURCES W. GERMANY, FRANCE, ITALY

W. Germany	1980	1990
Domestic	30.1	22.3
Netherlands	34.6	15.7
Soviet Union	17.5	25.0
Norway	15.7	22.3
Middle East	—	7.8
Africa	—	6.5
France	1980	1990
Domestic	27.5	8.0
Netherlands	37.6	8.0
Algeria	7.8	21.0
Soviet Union	13.3	32.0
Norway	9.1	13.0
W. Germany	4.0	—
W. Africa	—	16.8
Italy*	1980	1990
Domestic	—	—
Netherlands	46.8	17.0
Algeria	24.3	13.6
Soviet Union	23.7	35.2
Liberia	4.9	5.6

* By 1990 Italy, like France, may well be taking 3-4 per cent of total gas supplies from Nigeria.

have already signed gas deals with the USSR—are particularly badly placed when it comes to domestic reserves of oil.

Last year oil accounted for some 45 per cent of West Germany's primary energy needs but less than 5 per cent of the country's total crude requirements were met from domestic

The Spanish Government will soon begin negotiations with the Soviet Union on buying Soviet natural gas, Reuter reports from Madrid. Sr Ignacio Bayon, Spain's Industry Minister, said the Government had set up a committee to negotiate a deal to import the gas purchase, though he did not specify how much Spain was interested in buying.

Reports have been circulating in Madrid for several days

Whatever the Russians may get up to, Opec's ability to cut oil supplies and send crude prices soaring is well proven. The attempts of Italy, France and Germany to cut back on oil imports appears, therefore, sensible because a high proportion of their imports come from Opec.

But it could be argued that instead of replacing Opec oil with Soviet gas, the West Europeans could increase their use of coal or nuclear power.

They can and they are.

The French nuclear energy programme is one of the most ambitious in the world, and France is also proposing to increase overall coal consumption and domestic coal production, although there is some doubt as to whether the latter will be able to compete against oil imports on price.

But nuclear power and coal technically cannot always replace oil and gas. Even if the political will is there, the development of new coal mines and the building of new nuclear power stations involve long lead times. In the shorter term—to the end of the century—the only realistic way of cutting oil imports is to increase gas consumption.

If there is a strong case for West European countries taking more gas, there is still the question of why it must come from Russia; there are other sources, including the North Sea. Indeed, countries like

that Spain was negotiating for between 2bn-3bn cubic metres of natural gas from the Soviet Union.

The Soviet Union's pipeline is expected to provide 40bn cubic metres of gas a year to western Europe by 1994.

Spain has launched an energy programme aimed at reducing its dependence on imported oil, which currently accounts for 60 per cent of the country's energy needs.

production. Oil provides roughly half of France's primary energy and practically all of it has to be imported—roughly 100m of the 102m tonnes consumed last year, for 16.2 per cent.

The figures reflect the determination of a number of major West European nations to reduce their dependence on oil imports. France, West Germany and Italy—the three who

were, Itzby and West Germany which do not have enough indigenous gas of their own, are already importing it from such places as Norway, the Netherlands and Algeria.

But there are obstacles in the way of importing substantial supplies from any of the obvious alternative sources. The difficulties vary from country to country.

PRIMARY ENERGY BALANCE W. GERMANY, FRANCE, ITALY

W. Germany	1980	1990
Coal	17.8	21.6
Oil	52.3	38.0
Lignite	9.2	8.7
Natural gas	15.5	16.7
Nuclear	3.0	12.1
Hydro	1.7	1.4
Others	0.5	1.4
France*	1979	1990
Coal	—	—
Oil	55.9	30.17-32.3
Gas	12.0	17.2
Renewables	1.5	4.3-6.0
Hydro	8.2	6.0-6.4
Nuclear	4.3	25.8-28.4
Italy	1980	1990
Gas	—	—
Oil	67.1	51.7
Solid fuels	8.5	18.0
Natural gas	15.6	18.5
Primary electricity	8.7	10.8

* French projections for 1990 for some flexibility—but Soviet gas deal means France is now committed to the higher option.

give their gas to almost any one who came along with a suitable length of pipe. But not any more. They have increased gas prices, tightened up internally on the "wasteful" use of gas for non-premium purposes. Although they will honour all existing export contracts, they are not planning to renew them once they run out.

The Netherlands has placed a moratorium on new gas export contracts, and the present plan is that all gas exports be phased out by the end of the century.

● Algeria: The Algerians are probably the world's leading price takers on gas. They are pushing for the equivalent of the oil price—around \$6.10 per million British Thermal Units.

Algeria has been exporting liquefied natural gas to France for some years. France is believed to be paying \$4.35 per million BTUs under two contracts, but pricing rows have made negotiations for a third contract difficult. Gaz de France and Sonatrach are now suspending touches on a contract before the end of this month, but their negotiations continue to be troubled.

While Algeria will continue to be a source of gas there must be question marks about relying on her too heavily for supplies.

● Nigeria: France is hoping some 16 per cent of its total gas supplies will come from west Africa by 1990, most of it from Nigeria. But Nigeria has not built a gas liquefaction plant yet so west Africa is still an uncertain source. If France fails to obtain supplies from Nigeria and Cameroon, then by 1990 Soviet supplies will account for some 42 per cent of her total gas consumption.

The one strong argument critics of the Euro-Soviet gas deal may have concerns the size of the contracts for Soviet gas. Perhaps the French and the Germans could have taken less gas from the Soviets and so lessened the risk of being suddenly cut off.

But this argument leads into the realm of energy consumption projections which by their very nature tend to be uncertain.

But as far as the West's rationale for substantially increasing imports of Soviet gas is concerned, it would seem that France, Italy and West Germany have little alternative.</p

CAA cheap seats plan to receive public hearing

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

A PLAN by the Civil Aviation Authority to allow holiday charter airlines to sell up to 15 per cent of their seats to non-holiday passengers at cheap rates will be discussed publicly in London next month.

The scheme has been under review for some time, following an original bid by Britannia Airways, one of the country's biggest holiday tour operators, to sell off to non-holiday travellers some of the seats on its flights to many Mediterranean and other destinations from provincial cities.

The CAA rejected the bid at that time but admitted that it had some merit and was worth further consideration. After a long period of study, the CAA has made its own proposals. These will be given a public hearing in London from March 9 to 12.

The aim is to give passengers from provincial cities a chance to fly to many Mediterranean and other holiday destinations at cheap rates, even though they are not buying package tours which would normally enable them to get cheap air travel.

The flights would include such links as Newcastle-Malaga and Denby-Palma, which are not served directly by normal scheduled services but which do have holiday flights at varying frequencies.

The CAA recognises that the CAA recognises that many people own villas in holiday centres but find it difficult to travel to them because of the lack of scheduled flights. They do not want the expense of buying package tours and would prefer "flight only" tickets.

The plans are being generally welcomed by airlines, although there are some doubts.

The CAA, for example, suggests that the scheme should apply only from provincial cities, and not the London area, which it takes to include Heathrow, Gatwick, Stansted and Luton.

But some airlines, such as Britannia, which is a big holiday flight operator from those airports, feel this would exclude a large number of travellers who would take advantage of the scheme.

Britannia itself favours selling up to 50 per cent of seats to non-holiday tour customers rather than 15 per cent.

The rates involved in such a plan are not known, because in most cases there are no scheduled fares with which to compare. But the "flight only" tickets would be well below the average pence-per-mile rate between the UK and the Continent on which scheduled fares are normally calculated.

Postal charges up today

BY MARK WEBSTER

FROM TODAY it will cost an average of 9.3 per cent more to get the most from your post. The latest Post Office increases — the first for 13 months — takes the cost of a first class letter to 15p and second class to 12p. The Post Office said yesterday it intended to hold inland rates unchanged for a year.

Bulk mail users will not have to pay the increases for a further two months, a move to prevent the volume of mail from falling.

After the January 1981 rise, the volume of mail actually increased. The Post Office said this was because of its vigorous

marketing policy and diversification of services.

The Post Office announced last year that it was on course for profits of £56m for the financial year ending March 31 1982. The latest increases will bring in an additional £26m in revenue for this financial year and £15m in a full financial year.

There is better news for trans-Atlantic telephone callers today, however, with the introduction of cheaper calls to North America and the Caribbean. The average cost of a call to the U.S., Canada and the Caribbean countries will come down by a third.

Speculation renewed on future of Royal Bank of Scotland

BY PETER RIDDELL AND WILLIAM HALL

SPECULATION about the future of the Royal Bank of Scotland has resurfaced with rumours among Scottish MPs at Westminster that the bank may move its headquarters from Edinburgh to London.

This might remove one of the obstacles in the way of a deal with another bank.

However, Mr Sidney Procter, the deputy managing director of the Royal Bank of Scotland Group, said there were "absolutely no plans" to shift the group's headquarters and registered office to London.

On Thursday the group held its first board meeting since the Government announced its decision just over a fortnight ago, blocking the rival £500m bids for the Royal Bank from Standard Chartered and from Hongkong and Shanghai Banking Corporation.

The speculation at Westminster apparently originates from well-informed MPs close to the issue. Their story is that, following changes among top executives in the group, the opportunity might be taken to move the headquarters to London, where there is already a large presence.

This would weaken the argument used in the recent

Chartered was out of the question now. The group planned to accelerate the expansion plans of its two banks, Royal Bank of Scotland Ltd and Williams & Glyn's.

The Scottish aspect has, however, raised strong feeling among local MPs and Scottish Office ministers.

The Royal Bank's long-term strategy is in a state of considerable flux. The group had wanted to merge with a partner with a strong overseas presence. In the form of Standard Chartered.

The blocking of this merger means that the Royal Bank has to rethink its international strategy. Another result of its abortive merger with Standard Chartered is the loss of influence over Lloyds and Scottish, its finance house affiliate, to Lloyds Bank. The Royal Bank still has a minority stake in the finance house.

In both areas the group needs to make alternative arrangements and further takeover attempts are not ruled out. There has been considerable speculation, for example, that the Royal might make a bid for Grindlays Bank.

Mr Procter said that a deal in any form with Standard

De Lorean may cut more jobs in Belfast

By Our Belfast Correspondent

THE DE LOREAN sports car company in Belfast has told shop stewards it may be forced to declare more redundancies on top of the 1,100 announced last week.

Union representatives said the company did not guarantee that the reduction, from 2,600 to 1,500 in the labour force would be sufficient to meet the crisis brought on by cash flow problems and a fierce recession in U.S. car markets.

Shop stewards told a mass meeting of workers that the 1,100 redundancies would not take effect until both the unions and management obtained legal advice about the notice given.

Mr Jim Nicholson, the Transport and General Workers' Union convenor at De Lorean said the union had asked for the statutory 90 days consultation period, but the company did not have the cash flow to allow this.

He said De Lorean was hamstrung by commitments given to the Government not to incur debts it was unable to meet.

The Government has backed De Lorean with £67m of grants, loans and equity, and is providing guarantees against £10m of bank loans.

Mr John De Lorean says his chances of finding a partner for the venture and raising the £106m in export and retail finance needed, depend on the Cabinet agreeing to forgive the company all its Government debts in return for increased royalties.

The unions expect to meet Mr James Prior, Northern Ireland Secretary, again this week to urge him to support the company.

BMK report

THE FINANCIAL TIMES would like to point out that a report in early editions on Friday, concerning BMK, the Kilmarnock-based carpet manufacturer, was incorrect.

BMK has not gone out of business. Production is continuing and all orders are being met. The joint receivers have stated that advanced negotiations are continuing with a potential purchaser and they are hopeful of selling the business.

Attempts to change Lloyd's Bill 'a wrecking operation'

BY JOHN MOORE

A SENIOR member of the 16-strong ruling committee of Lloyd's of London yesterday condemned last minute changes in the Bill of Parliament for improving the market's self regulation as "a wrecking operation".

Mr Peter Miller, a member of the Lloyd's committee who has been responsible for steering the bill through Parliament, said: "We have amended the Bill as far as we can. But there comes a time when you have to stand and fight. It is unlikely that there will be further compromise."

The Bill is due for consideration in the Commons on Wednesday in a three hour debate before it has a Third Reading. So far 29 amendments have been drafted by the Bill's opponents in Lloyd's and circulated to

Mr Pearson is opposed to an immunity clause in the Bill which grants a new Lloyd's council protection from legal suits for damages by any of its membership. He wants it dropped. Mr Grob wants the mandatory sale of underwriting interests dropped.

Lloyd's is standing firm. It says it is supported by the majority of the membership of 20,000 in its promotion of the Bill.

Impact of interest movements

BY MARK MEREDITH IN EDINBURGH

THE IMPACT extreme swings in interest movements could have on a company's profit and loss account was reason enough for corporations to take an interest in the financial futures market, according to Mr Ian Lough, deputy manager of the cash-management and treasury department of Imperial Chemi-

cal Industries. He spelled out the corporate view of the London International Financial Futures Market (LIFFE) at a seminar on the market, organised by the Bank of Scotland and the British Linen Bank, in Edinburgh. The futures market is due to open next September.

In a week when the board makes its decision on word-processing... what's your point of view?

No comment!

After an exciting day at work when the adrenalin has been flowing, does a feeling of despondency creep over you with the thought of the drive home?

Does the exhilaration of the day come to a sudden halt, the moment you step into your car?

Yet you know there are certain cars in the world, that send the blood racing through the veins, even with a quick glimpse of them in a car park.

The Saab Turbo must be one such car. From its long low bonnet to its sporty rear spoiler, it simply exudes power. The kind of power you'd normally associate with extremely expensive two-seater sports cars.

Yet, although you've got a hundred and forty-five horse power under your bonnet, you've got the spacious comfort of a luxury five-seater saloon for under £11,500.

The special Saab turbo engine technology (it's as closely guarded as the blend of an ancient malt whisky) has developed an engine, that not only gives you a rapid surge of power, but a rare quality of smoothness usually reserved for expensive six-cylinder engines.

It is this smoothness, combined with the extremely low wind and road noise, that puts the Saab Turbo into a class of its own. In fact, in a Turbo, you could be forgiven for imagining you're serenely cruising across the sky 30,000 feet up.

There's also a hint of our aviation background in the aircraft precision of the instrumentation layout, and visibility.

And the positive way it handles, even at 122 mph.

Yet with all its very impressive acceleration, it's surprisingly economical. You can actually enjoy 34 miles per gallon, at a constant 56 miles per hour.

Which just goes to prove that not all power corrupts.

SAAB TURBO

UK NEWS

House prices 'held steady' last year by bank competition

BY PAUL HANNON

HOUSE PRICES stabilised last year as a result of the banks moving into the housing finance market, according to Dr David Lomax, National Westminster's group economic adviser, in a review of the impact of the banking community's greater competition with the building societies.

"There has been a structural, and some would say long overdue, shift in the pattern of retail finance in Britain," Dr Lomax says.

The substantial incursion of clearing banks into house mortgage lending had not resulted in higher prices, and it had generated an element of stability in the market.

London clearing banks' lending for house purchase for the year to last November increased by £15bn, equivalent to 2 per cent of Sterling M3 in November.

The driving force for the banks' movement into the housing market has been their compelling need on long-term commercial grounds to ensure the profitability of their extremely expensive retail banking networks and to ensure good long-term business relationships.

Inner-city regeneration plan may get state support

BY ROBIN PAULEY

A JOB-CREATION and industrial development project being assembled by a black community group in an inner-urban area and unemployment area is expected to receive government financial support.

The project was conceived by leaders of Harlesden People's Community Council in the London borough of Brent. It involves taking over the defunct London Transport bus depot and its 3.5 acre site at Stonebridge, for which £2m is needed before the end of March.

Conversion, the equipping of the workshops and revenue support could bring total initial cost to about £5m.

Plans for the site are all based on self-help schemes aimed at generating about 140 jobs and training places, with potential for expansion and knock-on schemes to provide more jobs in one of London's most deprived areas.

The project aims at self-sufficiency within five years and includes a community cooperative: a car-maintenance workshop; a music workshop; an information technology centre; an arts and science workshop; a burglar-alarm factory; photography and print workshops; and sports, leisure and youth facilities.

The Stonebridge area has about 7,000 residents, about 70 per cent of whom are black. Un-

employment and youth employment are among the country's highest levels. The area came close to trouble in last summer's urban riots. The black community formed the Harlesden Council at that time.

Since then it has developed the scheme to transform the bus-depot to create workshops and jobs with advice from similar projects created after the Watts riots in Los Angeles in the 1960s.

This is the type of local self-help on which the Government is keen to base part of its urban regeneration plans. Lord Beecham, Environment Department Minister, enthusiastically received a delegation from the Government on its exploration work and development.

British Gas will shortly be drawing up a prospectus for the sale of its Wyth Farm oil-field in Dorset, following the Government's decision that it must sell it.

The corporation yesterday announced its programme, which includes exploration wells in the northern and southern North Sea, the south west approaches, north west Shetland, and the Channel.

The announcement and its timing is to a large extent a response of the considerable restrictions placed by the Government on its exploration work and development.

British Gas will shortly be drawing up a prospectus for the sale of its Wyth Farm oil-field in Dorset, following the Government's decision that it must sell it.

The Greater London Council intends to help also. Brent Council today will consider giving £1m towards the bus-site purchase. Lord Beecham, Tory Member of the European Parliament for London North-West, will lead a delegation to seek help from the European Economic Community social fund.

In addition to inner-city aid from the Environment Department, aid may be provided by the Industry Department.

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Exchange controls policy defended

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

A STRONG defence of the Government's policies on exchange controls and on foreign companies investing in the UK will be mounted on Wednesday at a meeting of the National Economic Development Council.

Mrs Margaret Thatcher, the Prime Minister, will take the chair at the meeting for the first time in a year. She will face a potentially hostile delegation from the TUC which is considering whether to withdraw from the council later this year in protest at the Government's proposed labour laws.

The meeting will also hear a report on the progress of the Government's information technology policies and will be invited to suggest incentives that

should be introduced by the Government to help small businesses.

The debate on investment is taking place at the request of TUC leaders who will argue that the abolition of exchange controls has led to a sharp increase in UK portfolio investment abroad in stocks and shares and other securities.

They will say that such investment trebled in 1980, that this level was almost exceeded in the first three-quarters of last year, and that since exchange controls were abolished in 1979 the outflow has totalled more than £5bn.

The TUC will also criticise financial institutions for investing 50 per cent more in foreign companies than in UK businesses during the first half of

1981. It will suggest a Government agency be established to monitor flows of capital.

A paper submitted by Sir Geoffrey Howe, the Chancellor of the Exchequer, will defend the Government's stance.

Mr Patrick Jenkins, Industry Secretary, will outline the Government's position on inward investment projects such as the planned Nissan car factory.

Mr Jenkins will argue that it is right for the Government to welcome inward investment projects which boost employment, help the balance of payments, and aid technological innovation.

He accepts that the setting up of 25 Japanese companies employing about 6,000 people in

the UK during the past few years has led to controversy.

But he rejects any idea that the Government should treat potential Japanese investors differently, for example, from American ones.

He will also say that he wants to improve the co-ordination of the promotional activities conducted abroad by a variety of British national and regional lobby groups.

The TUC will give broad approval to the encouragement of inward investment provided the terms are right. The CBI will probably press for stricter guidelines governing the employment, component purchasing, and research and development plans of the foreign companies.

British Gas launches exploration drive with Blackpool test drill

BY NICK GARNETT, NORTHERN CORRESPONDENT

BRITISH GAS, drilling 28 miles off Blackpool on the west coast, this weekend bored into sandstone strata which the corporation hopes will be gas bearing in producible quantities.

The operation, which is being carried out immediately south of Morecambe Bay, will involve up to five test wells in the next six months.

It is the first British Gas Corporation test drilling for three years, since it carried out one in conjunction with BP in the English Channel.

The drilling represents the start of a new series of exploration drilling which the corporation will undertake around the British Isles within the next few years.

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British Gas will shortly be drawing up a prospectus for the sale of its Wyth Farm oil-field in Dorset, following the Government's decision that it must sell it.

The use of the rig is being shared between British Gas and ENOC equally for the next three years, and is costing British Gas about £30,000 to £35,000 a day total operating costs.

The corporation believes if there is a gasfield to be tapped off Blackpool, its pressure would probably be the same as the Morecambe Bay field.

The Morecambe field, ten

miles long and two miles wide, contains an estimated five trillion cubic feet of gas and was discovered in the 1970s.

It is due to come on stream in 1984, although the timing of the initial part of the fibn development project is seen as ambitious.

The construction of the gas terminal is now under way at Rampsie near Barrow, Cumbria. The field is expected to be used to meet peak demands and to operate on almost a seasonal basis. This would give Morecambe Bay a minimum 40 year life.

British Gas said at the weekend that if gas is discovered off Blackpool it would have to consider whether the Rampsie terminal could be used to take the gas, or whether a different location for getting it onshore would be used.

The operation of Apollo II, whose 84 man crew includes dual labour receiving high North Sea oil wage rates, is already adding a little life to a local economy which has been weak for decades.

Through the base for the drilling operations is Fleetwood, this gives no indication as to which town would be used as the central location for developing any new field off the west coast.

The use of the rig is being shared between British Gas and ENOC equally for the next three years, and is costing British Gas about £30,000 to £35,000 a day total operating costs.

The corporation believes if there is a gasfield to be tapped off Blackpool, its pressure would probably be the same as the Morecambe Bay field.

The Morecambe field, ten

Small business tax concessions sought

BY TIM DICKSON

INVESTORS who sell assets and lend to, or invest the proceeds in, a small business should be allowed to roll over capital gains tax, according to the Small Business Bureau, a lobby group chaired by backbench Tory MP Mr Michael Grylls.

"At present if someone sells stocks and shares in order to help a friend with a new or existing company he risks being taxed twice: when he sells the assets and when he sells the shares in the business," says the SBB in its Budget submission.

The SBB wants to see defer-

ment of CGT until the investment in the new business is sold.

Among other recommendations from the bureau are:

• An end to the "de minimis" provisions whereby the first £2,000 of stock in a company is not eligible for stock relief.

The SBB says that larger companies with stocks of £500,000 can get relief on almost 100 per cent of their stock.

• An increase in the upper limit on the Business Start-Up Scheme from £10,000 to £25,000 and eligibility for employees on up to 5 per cent of a company's capital and genuine management buyouts.

before the General Commissioners and to ask for costs.

(These would only be granted where no material omission by the taxpayer had occurred.)

• Exemption from corporation tax on the first £2,000 of a company's trading profit, a rate of 10 per cent for the next 23,000 and 15 per cent on the next 25,000.

• An increase in the upper limit on the Business Start-Up Scheme from £10,000 to £25,000 and eligibility for employees on up to 5 per cent of a company's capital and genuine management buyouts.

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FINANCIAL TIMES SURVEY

Monday February 1, 1982

U.S. Futures Markets

The expansion in U.S. futures trading slowed down last year after a decade of explosive growth owing to the depressed state of the commodity markets. But interest in financial futures continued to increase strongly and the industry is confident of further expansion in the years ahead.

Money is the growing market

By John Edwards
Commodities Editor

AFTER TEN YEARS of explosive growth, turnover on the traditional U.S. commodity futures markets suffered a severe setback in 1981. The rapid expansion of the financial futures markets continued apace and looks likely to change the whole image of the industry. It results from general monetary instability and the desire of investors to move into basic new materials.

Futures trading is no longer confined to grains, porkbellies and other commodities. It is now more and more concerned with money—whose value fluctuates just as suddenly as any volatile commodity.

The setback in traditional commodity futures markets can be blamed almost entirely on the depressed state of the American and world economies, particularly in the agricultural sector where poor demand and bumper crops have resulted in huge surpluses which have

undermined the markets.

However, one important factor depressing commodities—high interest rates—has helped promote the growth of financial futures to the extent that they are becoming the dominant markets. Last year, the Chicago Board of Trade's Treasury Bond futures became the biggest single market with a turnover of nearly 14m trades.

Turnover on the International Monetary Market, a division of the Chicago Mercantile Exchange, jumped spectacularly,

too, and the IMM scored considerable success with a launch of two new financial contracts—one for Certificates of Deposit and another for Eurodollars. Many traders in the U.S. consider that the Eurodollar market, which is already widely used by overseas companies, has the greatest growth potential of all.

The expansion of financial futures is seen as bringing in a new set of players and building up a whole new image for the industry; far removed from the previous speculative fiascos in soybeans and silver.

Perhaps the most significant sign of the shape of things to come is the move by Morgan Guaranty Bank asking the Federal Reserve Board to permit a subsidiary of the bank to act as a broker in the precious metals and financial instruments futures markets.

Mergers between commodity trading companies, stock exchange companies and banking interests have already pointed the way towards financial institutions becoming increasingly involved in futures trading. The treatment of money as a

commodity is expected to broaden use of the markets to a much wider sector of the industrial and financial community.

Mr Hansen, of Cargill Investor Services, whose company is launching a counter offensive to British firms invading the U.S., by opening a London office, forecasts that corporate use of the futures markets will extend considerably in the years ahead.

Raw materials

Money is an international commodity used by everyone, he points out. Just as most major commodity companies could not operate without hedging the value of their raw materials on the futures markets, so companies and financial institutions would be forced gradually to use futures for the purpose of protecting money.

The proposed development of futures markets for stock market indices also means that security and commodity investors will move closer together, a development that has already occurred in precious metals. Significantly, gold futures was one of the few commodity futures markets in which turnover rose last year.

An added attraction to futures trading in the U.S. is the new tax system, introduced last year. It is viewed by commodity trading firms as a bittersweet measure. The bitter part is that the previous concessions given for tax straddles, which enabled individuals and companies to "smooth" and often reduce their tax bills over a

number of years, has been withdrawn.

As warned by the industry, this appears so far to have resulted at least in a reduction of trading in the distant months on the futures market, since there is no longer any tax advantage to be gained from trading far ahead. An unfortunate result of this decline in liquidity in the distant months is that it is now more difficult for genuine trade hedging to be carried out as effectively in the past for long-term periods.

However, the "sweet" part of the new system is that tax liability on short-term gains has been reduced to a flat rate of 32.5 per cent. This compares with a previous rate of between 50 to 70 per cent and makes futures trading very competitive with tax rates paid on other forms of "investment".

Option trading, which is to be introduced on a three-year trial basis later this year on the U.S. exchanges, is also likely to bring in new business, since it reduces the acknowledged high risk involved in futures.

Commodity options gained such a bad reputation at the end of the 1970s that the Commodity Futures Trading Commission decided to ban them since it could not afford the time and expense involved to regulate them properly.

Option trading in traditional U.S. agricultural commodities, banned by law before the 1939-45 world war, still requires specific legislation by Congress. But the CFTC has decided that it is worth trying to reintroduce option trading on a trial basis in other markets in a new form.

They will be traded openly on the exchanges so that the premiums payable will be publicly known and it will in effect represent a sort of secondary futures market with the value of options varying in line with the situation in the particular commodity, and also subject to the strict rules and regulations laid down by the CFTC.

The attraction from the speculators' point of view is that the premium paid for options will represent the total risk involved. What is not certain yet is how much futures business will be siphoned off into options and how they will affect the futures markets themselves.

Each exchange is to be granted one option, normally on its most active market, to see what results. Commodity brokers feel this could be a very significant step in widening opportunities for known-risk futures trading and could result in a large volume of extra business, both from speculators and the trade granting options in the years ahead.

Philosophy

There is considerably more support for the role of the Commodity Futures Trading Commission, which regulates the markets, since the accession of the new chairman, Mr Philip Johnson. His stated policy of more enforcement but less regulation fits in well with the philosophy of commodity traders.

They also welcome his support for more self-regulation via the proposed National Futures Association, as well as his efforts to speed up approval of new contracts.

Less popular, indeed very unpopular, are suggestions that the CFTC may be financed by users' fees—in other words a charge on the industry in addition to the cost of supporting the National Futures Association.

However, although there are continued complaints about over-regulation driving business abroad (mainly to London), it is also recognised that the CFTC does provide the regulatory credibility required to attract business, especially from the financial community who shied away from the commodity "gambling dens" in the past before the introduction of futures for financial instruments.

A clear pattern now seems to be emerging after the massive inflow of interest in futures trading during the past decade. Financial futures were developed to meet the need to protect the value of money in a world where fluctuating

currency values and interest rates threatened to undermine the whole monetary system.

Chicago, the traditional home of commodity futures trading, has won decisively the battle to provide the new financial markets with the much-publicised New York Futures Exchange, launched by the New York Stock Exchange, failing dismally.

The failure of NYFE, mainly because of a lack of local market makers is an ominous precedent for the planned London Financial Futures market. Liquidity is all, and for any market to succeed it must have the support of entrepreneurs prepared to make a market at all times.

However, New York has triumphed in winning control of the precious metal markets for gold, platinum and silver, as well as retaining its pre-eminent role in international commodity markets, apart from grain.

New York has established a leading role so far in energy futures, with its highly-successful heating oil market, but is shortly to be challenged by

Another battle to be fought will be over the planned stock indices futures markets. The first contract will be introduced by the small Kansas City Exchange, which put in the first application to the CFTC. But future indices contracts are planned by Comex in New York, NYFE possibly with the backing of the Chicago Board of Trade via an electronic linkage aimed at helping the survival of the New York exchange. And also by the Chicago Mercantile Exchange, which is planning to form a new IOM (Indices and Options Market) division.

Whatever the outcome of these battles, it is clear that futures trading in the U.S. will continue to grow even if the markets develop into very different creatures than they have been in the past. The depression in the traditional commodity markets cannot last for ever, but the main source of expansion is undoubtedly the extra interest in financial instruments that could change the complete structure of futures exchanges in the years ahead.



"Organised chaos": dealing on a Chicago futures exchange

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Editorial production by Catherine Darby

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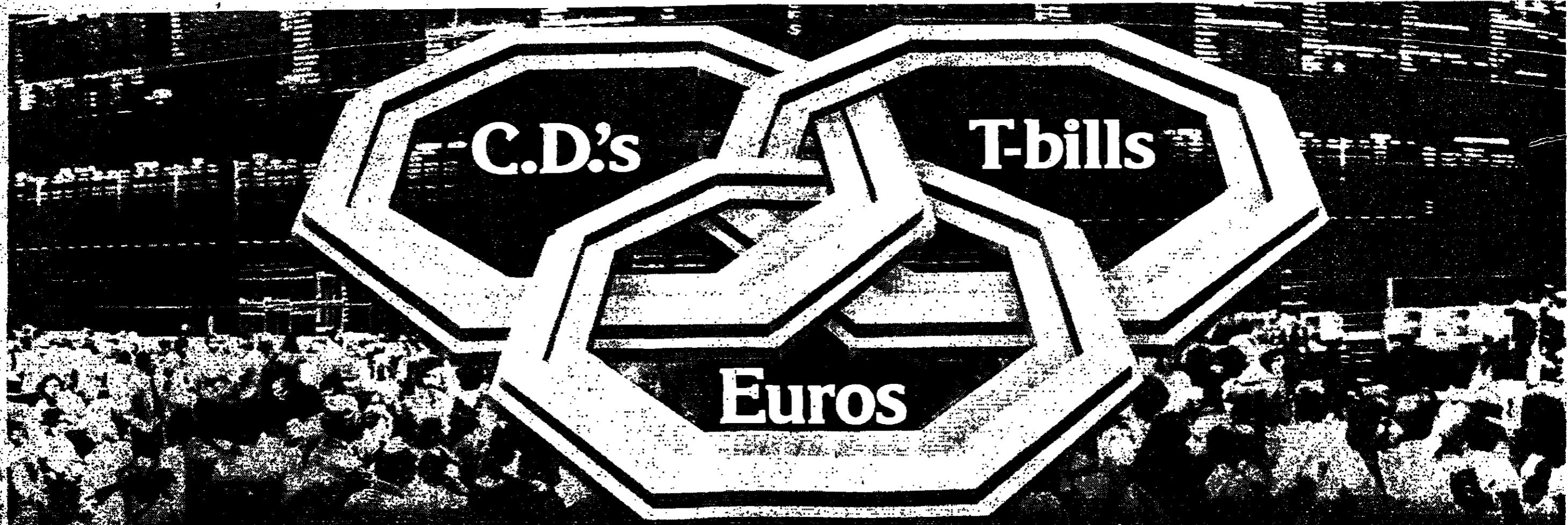
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"IT APPEARS chaotic. But it's a very organised chaos. It's the most purely competitive market in the world." That was the way Dr Clayton Yuetter, president of the Chicago Mercantile Exchange, summed up the scene on the trading floor on the launching day last December of the exchange's new contract in Eurodollar financial futures. The Eurodollar contract is the latest innovation in the world's most frenetic and fastest growing money market. Financial futures—trading in forward contracts in interest rates and currencies—are booming in their home town of Chicago, where they were pioneered a decade ago. The market allows banks, corporate treasurers and any kind of money manager to cover risks; or simply to speculate on fast-moving currency and credit markets. It has become by far the most dynamic part of the U.S. futures industry and is catching on fast abroad.

On the crowded trading floor of the two Chicago exchanges—the Mercantile, whose International Monetary Market division runs financial futures, and the Board of Trade—activity in the main financial contracts last year outstripped dealings for the first time in soft commodities. The continued expansion of interest rate and currency trading was also in contrast to the sluggish performance in precious metals. Both gold and silver are still suffering from widespread lack of investor interest in the aftermath of the dramatic price

rise and subsequent collapse of 1980. Financial futures have been carried along on the crest of a wave of unprecedented volatility on the world's foreign exchange and interest rate markets during the past two years. With a range of new contracts as well as Eurodollars planned to start trading, and with large numbers of fresh and potential users from around the world being introduced to financial futures every day, few people connected with the Chicago boom doubt that the market can keep up its momentum.

Pipeline

Apart from the new Eurodollar contract and trading in domestic bank certificates of deposit introduced last summer, dealing in an index of stocks is planned to start this year. Other ideas involving options on financial futures are in the pipeline as the traditional demarcation line between the securities and commodity trading industries becomes progressively thinner. The lack of impact of the financial futures exchange in New York—which has dropped since its opening in autumn 1980—is seen in Chicago simply as an indication of the wind city's superiority rather than as a danger signal for the market as a whole. The failure of the New York Futures Exchange—where currency trading, in particular, has been pathetically low—obviously represents a cautionary tale for the backers of the London financial

futures market, planned to start this September. London believes it will do better, partly because of the time zone difference. Additionally, the City believes that the products it will be offering—contracts in Eurodollars, long and short term sterling interest rates and currencies—will complement those available in Chicago rather than duplicate them.

The Chicagoites speak somewhat condescendingly of the New York exchange. Because of its poor start, the Commodity Futures Trading Commission allowed NYFE to get off the ground first with domestic trading last year. Here it has done better than expected, but is still lagging behind the others.

To put new life into NYFE—and to give the Chicago Board of Trade greater access to the growing market in options—the two exchanges plan an electronic link, permitting traders on one exchange easy access to contracts on the other.

Many Chicago traders now dealing in Treasury bonds or Deutsche Marks learned their skills in the grain pits and moved to financial futures only when activity started to climb dramatically in the late 1970s. They are plainly sceptical whether London—which lacks this home-grown dealing and speculative element—will make much of a dent in Chicago's world-wide predominance.

With the free-marketeers in President Reagan's Washington now keen on seeing the continued expansion of the

futures markets, there are only two developments which could possibly slow down the advance of financial futures. The first would be disastrous trading losses by several wildly-exposed market participants—unlikely in view of the daily clearing mechanism and elaborate financial safeguards.

The second would be a return to Bretton Woods-style stability to the world's financial markets, which would immediately wipe out the rationale for the existence of financial futures. And, as Dr Yuetter observes with more than a hint of Schadenfreude, the probability of that happening seems to be diminishing.

The essence of financial futures is to strip money down to the status of a commodity which, like soya beans or pork bellies, can be traded on future dates as well as in the present.

The two essential elements in the financial futures equation are: the price agreed in advance on the futures contract and the price of the contract when it reaches maturity.

The latter depends on the actual movements of the spot price of currencies or interest rates on the financial markets concerned. The larger these movements are, the greater will be the demand to "lock in" a fixed price for future months by using the futures markets.

The difference between the two elements is the profit or loss accruing to the trade, who may

be anyone from a manufacturing corporation wishing to cover its foreign exchange risks, to the proverbial Mid-West dentist carrying out a straightforward gamble in currencies.

One example where the futures market would be used to lower rates would be when a pension fund expects that interest rates will fall—but does not have the money to invest right away. Instead, it buys a futures contract in Treasury bills.

Lack of cash

If interest rates indeed do fall, the contract price rises and can be sold for a profit. This makes up for the loss that the fund would suffer for lack of cash to make the outright investment.

Similarly, a U.S. company needing D-Marks in three months' time to settle an import bill may elect to buy a futures contract in D-Marks if it believes the German currency is due to rise. If the company is due to receive a payment in foreign exchange three months hence and is worried that the currency will fall, it will sell forward an equivalent amount to protect against the loss that would otherwise ensue.

Because the currency futures market partly overlaps with the forward exchange contracts offered by banks—although these are in several respects less flexible—the big

David Marsh

Options on a three-year trial

LIKE A desert traveller in sight of a water hole, the futures industry is eagerly awaiting introduction of the three-year trial options trading programme approved last autumn by the Commodities Futures Trading Commission (CFTC). After three years of wrangling, the Commission produced a test programme last September; it received congressional go-ahead soon afterwards. Under the programme, each exchange is allowed to offer one option contract for which it must have an underlying futures contract. Eight have submitted proposals to the CFTC, which is expected

to move swiftly through the approval process so that trading can begin by at least mid-1982.

The eight proposed options contracts are:

- Commodity Exchange Inc (Comex), New York, 100 troy ounce gold futures contracts.
- Kansas City Board of Trade, 90-day U.S. Treasury Bill futures contracts.
- Midamerica Commodity Exchange, Chicago, 33.2 troy ounce gold futures contracts.
- New York Coffee, Sugar and Cocoa Exchange (CSCE), sugar No 11 futures contracts.
- New York Futures Exchange

(NYFE), 90-day U.S. Treasury Bills.

● New York Mercantile Exchange (NYMEX), platinum futures contracts.

● Chicago Mercantile Exchange, bank certificate of deposit futures.

● Chicago Board of Trade, long-term U.S. Treasury Bond futures contracts.

given the CFTC diminished resources to deal with expanding responsibilities.

Although the time may be ripe for commodity options, Mr James Stone, former CFTC chairman and now a commissioner, argues that the proposed programme needs greater regulatory control.

I believe that the risks of abuse in options trading call for cautionary rules and effective enforcement beyond those which will characterise the proposed programme," he said in a letter to the Senate AG Committee.

Mr Stone recommends a regulatory scheme similar to that on "securities" options trading. He wants a uniform suitability rule holding each sales rep and company legally accountable for the suitability of all recommendations urged upon customers.

He also recommends, among other things, stronger protection for illicit floor activities; prohibiting a broker from trading the same instrument for his own and customer's account; a strict transaction reporting system with the capability of reconstructing a trade; and establishment of position limits in options markets.

Mr Johnson believes the fundamental features of the programme, like licensing, financial requirements, segregation and customer funds, can be easily "folded into" existing regulatory programmes.

There was no need for dozens of new regulations and scores of new personnel to monitor activity similar if not identical to what's already done in futures," he said.

All three contracts start with four option contract months. Gold will be on an April, August, December cycle and one month in the next year. Platinum will use a January, April, July and October cycle. Sugar will use a March, July, October cycle and one month in the next year. Both gold and platinum are proposing the same strike price structure.

The last trading day for all three New York options contracts will be the second Friday of the month before the expiration of the underlying futures contract. There are no price limits proposed for any of the contracts.

Traders expressed some disappointment that NYMEX chose to offer a platinum option rather than heating oil, which is now the exchange's largest market. NYMEX officials, however, were reluctant to abandon the metals field to Comex and wanted to give more time to development of heating oil contracts. If the test programme proves successful, the CFTC may expand the programme, in which case NYMEX will be ready to offer an energy option. CSCE officials have already designed options contracts for cocoa and coffee, in expectation of an expanded programme.

This is both the best time, and the worst time, to undertake this new venture," Philip Johnson, CFTC chairman, told a House agriculture subcommittee. "It is the best time because every conceivable issue has been fully and exhaustively examined; because economic uncertainty today cries for every price-risk management tool that ingenuity can devise; and because the nation's contract markets have strengthened their self-regulatory systems to the point where we can place greater reliance on them than at any previous time in their history."

It is the worse time, he said, because budget cutting has

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U.S. FUTURES MARKETS III

'Let the market decide if a contract survives'

Mr Philip McBride Johnson had served six months as chairman of the Commodities Futures Trading Commission (CFTC) when he opened his Wall Street Journal one morning in December, and found an editorial urging the dissolution of his agency.

The 43-year-old former commodities attorney had left a thriving Chicago practice with a dollar income in the six figures to take on the \$35,000-a-year post as chairman of the much-criticised Commission because he believed that the CFTC could find a way to provide "sensible regulations without stunting the commodity industry's development."

Unlike most who are lured to Washington for the prestige and power of high-level positions and cling to both until the bitter end, Mr Johnson had spurned the chance for a longer term and had taken the job for only three years.

"I wanted a more rounded education," he said in a recent interview. "And I had never developed the animosity felt by the rest of the industry for the CFTC."

Mr Johnson's arrival on the Commission heralded a new era of activity as he broke a backlog of long-neglected actions. The Commission seemed to be rising in industry and public esteem when the *Journal* editorial appeared.

"The Ghost of CFTC past still haunts," the chairman concluded in a recent letter to Mr E. de la Garza, chairman of the House agriculture committee.

Within the futures industry, Mr Johnson's performance as chairman has been widely applauded.

"People in the industry feel so much better about the Commission," says Miss Margaret Murray of Schmitz Associates, economic consultants. "He's been doing beautifully at defining all potential issues in re-authorization."

Swift action by the new-look Commission

THE Commodities Futures Trading Commission (CFTC), which regulates the U.S. futures industry, bears only a superficial resemblance to the CFTC of a year ago. Gone are the fractious meetings from which few decisive actions emerged; gone is the policy draft arising from the varying philosophies of the four commissioners.

For the first time since 1978, the CFTC now has a full roster of five commissioners. The Carter Administration had never gotten around to appointing a fifth member, so the Reagan administration took full advantage of the oversight to remodel the agency along lines consistent with the President's convictions about free trade.

Mr Philip Johnson, a knowledgeable Chicago commodities attorney, took over the chairmanship in June, and Democrat James Stone, who had been widely disliked in the industry as well as by the other commissioners, stepped down to serve as a commission member. In November Miss Susan M. Phillips, a Republican economist, joined the CFTC, to be followed in early January by Mr Kalo Hineman, a Republican cattleman and wheat farmer. The fifth member and second Democrat is Mr David Gartner, who is due to leave the Commission in April and, because Mr Johnson is a political independent, could be replaced by a Republican.

Abeyance

In relative amity the Commission has moved on a multitude of major issues which have been in abeyance for a long time. Foremost of these have been the approval of new contracts, many of which have been delayed for years.

Five years after the sale of commodities futures options were first proposed and three years after they were mandated by Congress, the Commission is now launching a three-year pilot options trading programme. Under Chairman Stone, who tended to favour heavy regulation, a programme had been bogged down in a dispute over a customer suitability rule, and when the plan was finally resurrected in April, the Commission proposed to allow the sale of futures options on only sugar, gold and interest rates.

When the programme was approved under Chairman Johnson, it emerged in an expanded form, allowing options futures on hard and soft commodities as well as financial instruments. Each exchange will be permitted to offer options on one contract, providing that it has a designated future contract underlying the option.

The Commission moved swiftly last year on another

The CFTC must be reauthorised by Congress this year. Hearings are scheduled to begin this month and are an opportunity for the Commission's critics on Capitol Hill to make changes in its direction—or political hay.

One of the major issues scheduled for legislative scrutiny was a jurisdictional dispute over financial futures between the CFTC and the Securities Exchange Commission (SEC). Mr Johnson moved quickly to defuse the controversy. Rather than fighting it out in Congress or in the courts, he held a series of private meetings with Mr John Shad, the SEC chairman and the two negotiators, and the two negotiated a compromise.

Under the agreement which both chairmen want Congress to approve, the CFTC was given jurisdiction over the trading of futures contracts and options on futures contracts. The SEC will regulate options directly on most financial instruments. Some futures contracts on individual securities were placed under a moratorium to await further study.

For their efforts to settle the issue peacefully, the two chairmen received more criticism in the form of a sound drubbing in the Washington Post.

"In an extraordinary series of secret meeting, two top Reagan Administration regulators have drafted a far-reaching agreement that will allow risky new investments to be sold to the public and will directly benefit the businesses the regulators formerly worked for," the Post reported.

Noting that Mr Johnson had formerly represented the Chicago Board of Trade, the Post suggested that the meetings had "skirted" a federal law requiring government agencies to hold public hearings. It complained that "it was not even known that the two commissioners had formally disbanded the controversial issues, let alone made a decision until last



Mr Philip McBride Johnson, chairman of the Commodities Futures Trading Commission

Monday when Shad and Johnson held a joint Press conference."

The meetings, although not the substance of the talk, had been reported for months in the Press. "It makes me mad just thinking about it," said Mr Johnson of the article.

A major thrust of Mr Johnson's chairmanship has been to clean up the backlog of new contract requests, some of which have waited years for commission approval. Of the 50 contracts sought, 20 were approved in his first six months of office—compared with two in the first half of 1981.

"People here feel Johnson has shown unprecedented leadership," says Mr Harold Bradley, director of marketing at the Kansas City Board of Trade, where approval is expected this month of the first U.S. stock index futures contract.

The exchange, which now has only one other active contract—hard winter wheat—had submitted the request four years ago. The delay, says Mr Bradley, has severely handicapped the Board of Trade, which has had nothing

to offer at a time when financial futures have been booming on the other exchanges.

Mr Johnson, a free market man, believes in approving all contracts which seem viable. "Let the market decide if a contract survives," he says.

In keeping with the philosophy of the President who appointed him, Mr Johnson leans away from blanket regulation and instead has been pushing for strict enforcement of rules already enacted.

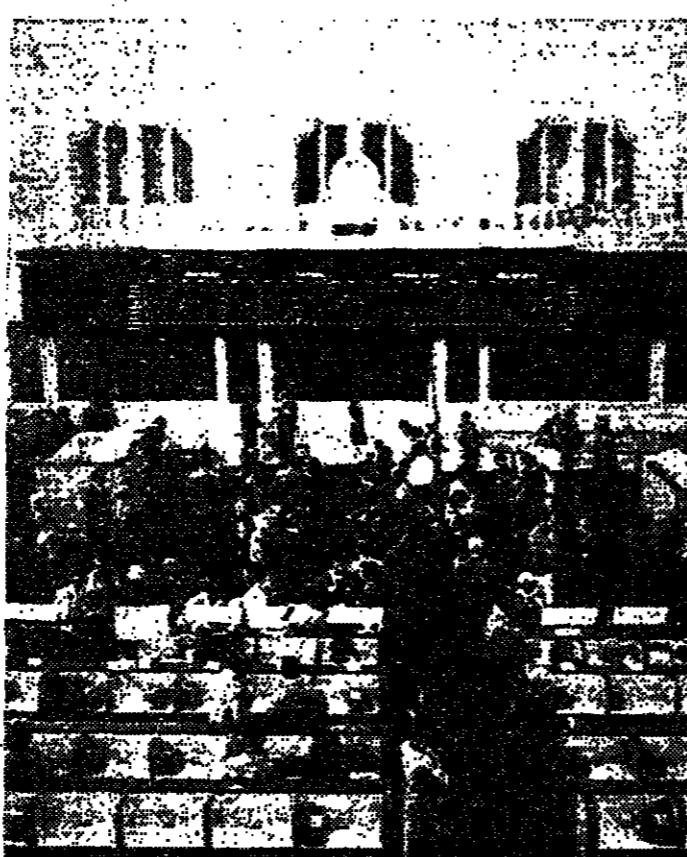
To counter consumer fraud, he has been enlisting the aid of state law enforcement agencies and has joined with several states in bringing joint actions against commodity swindlers.

Mr Johnson was one of the prime movers in the formation of the National Futures Association, an industry self-regulating body which will relieve the overburdened CFTC of some of its functions. Finally approved in September, after years of disputes, the NFA will perform financial audits, handle an arbitration system for customer complaints and investigate sales practices. Mr Johnson estimates that it will reduce the CFTC workload by about 10 per cent.

Although hating the introduction of speculative limits on all markets to stop big positions being built up, Mr Johnson does not favour the idea that the Agency should take over the fixing of margins. That job, he claims, is best left to the markets who are far more flexible in responding to any changes needed.

A year ago, it seemed quite likely that the CFTC would either disappear or be merged when coming up for re-authorization by Congress. Mainly as a result of the new image presented by Mr Johnson, it seems more than likely that the CFTC will be given a new lease of life.

N.D.



The New Orleans futures exchange, launched in April, 1981

Commission took no action to regulate silver for seven years, including the imposition of speculation position limits which Congress had anticipated.

The Commission moved quickly again to defuse the criticism, however. Even before the release of the report, it passed a heavily-worded rule requiring the imposition of speculation limits by each exchange. That rule, along with revised minimum net capital requirements for brokerage houses and a rule requiring additional capitalisation for undermargin accounts, is designed to help prevent a re-occurrence of a crisis like the silver collapse.

In one area Philip Johnson's commission has not moved with speed. It has not yet acted, and may not act, on a long-proposed foreign traders' rule, which would require a broker who carries an amount for foreigners to obtain certain information on behalf of the Commission. If the Commission were not given the information on request, the broker would be required to liquidate the customer's account.

The Association will include in its membership all industry participants which deal with the public, and membership will be compulsory.

Mr Leo Melamed, president of the NFA, sees the Association as the next step in the evolution of the U.S. futures markets.

Self-regulation has become complex, he says, with 11 autonomous exchanges, each with its own rules. Brokers belonging to more than one exchange may confront conflicting requirements.

Our industry has reached the level of national and international visibility and participation that seems to demand one form or another of a unified national association," he says.

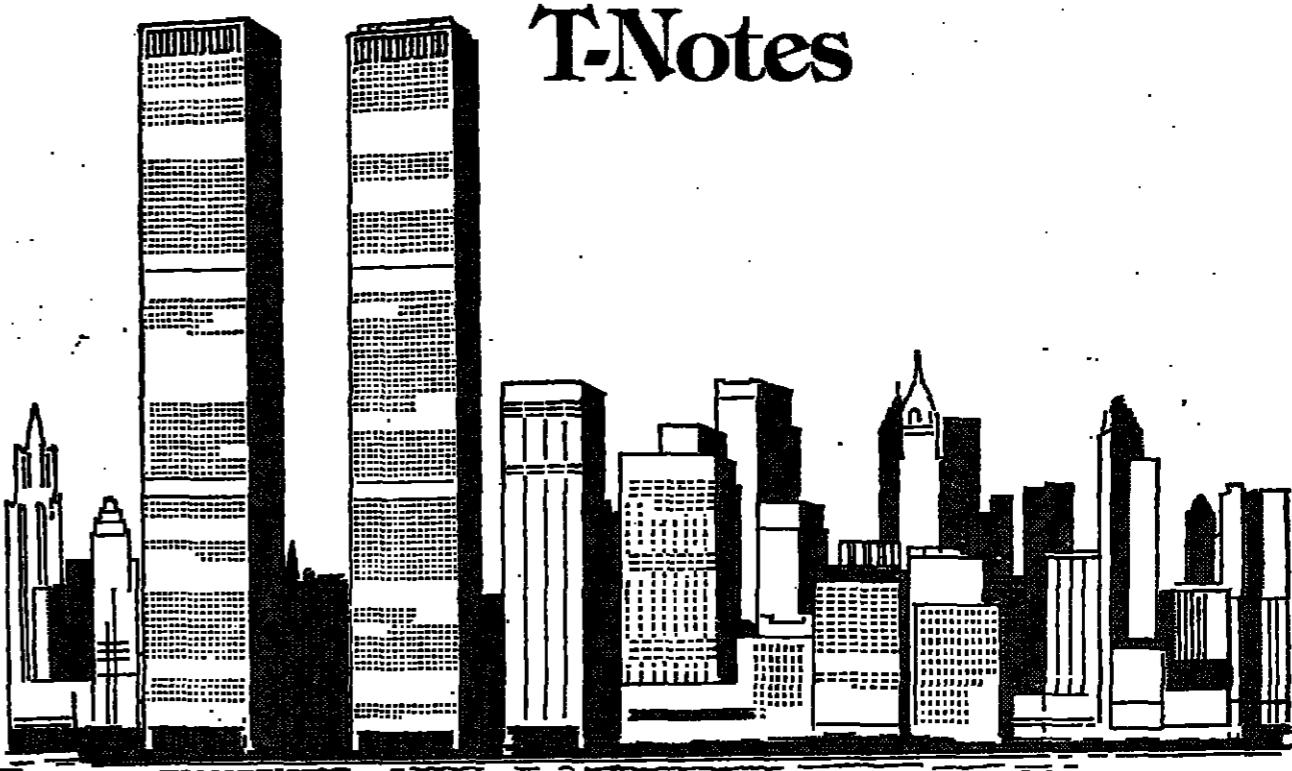
Despite its accomplishments last year, the Commission has not been without its critics, especially in Congress which produced a report condemning the CFTC's handling of the 1978-80 silver market crisis. The House government operations committee report concluded that "faced with dramatic and disorderly market conditions, the CFTC took none of the specific preventative or emergency actions allowed under the Commodity Exchange Act."

In the law establishing the Commission in 1974, Congress had specifically identified one commodity, silver, as needing immediate and effective regulation.

"In spite of this mandate," the report complained, "the

N.D.

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Mr Johnson, himself, does not deny that the future might hold such a marriage. But for now, the Commission is pushing for re-authorization. Thanks to a year of achievements it is going into the hearings in a stronger position than anyone thought would be possible a year ago.

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U.S. FUTURES MARKETS IV

On these two pages our correspondents review the performance of and prospects for the futures exchanges

Triumph in financial futures for mid-West



THERE is no doubt about it. The Chicago exchanges have totally crushed the efforts by New York to move into financial futures—a triumph for the mid-West. While financial futures trading on the New York Futures Exchange (NYFE) and Comex has virtually disappeared, it is flourishing greatly in Chicago.

Two successes were chalked up last year by the

International Monetary Market (IMM), division of the Chicago Mercantile Exchange, which claims to have initiated financial instruments futures with the introduction of the foreign currency markets nearly 10 years ago.

Since then, the IMM has established a dominant role in short-term interest rate futures. It has the biggest Treasury Bills (90 days) market, and has consolidated its hold still further with the introduction of contracts for Certificates of Deposits (in July last year) and Eurodollar futures (in early December).

The CD contract was claimed to have the most successful launch for any new market and turnover has grown rapidly. Volume on the new Eurodollar contract has not been so great, but the IMM point out that the open interest is at a high level indicating that users of the market are establishing longer positions than the very short-term trades by "locals" in other markets.

The Eurodollar contract is unusual in that it is the first "foreign" interest rate traded and is attracting a far higher proportion of overseas business than the domestic

interest rate contracts. It is acknowledged as having probably the greatest potential, and is in line with the new IMM ambition to expand business from overseas.

A major development planned for this year is the formation of a new division of the Exchange: the Index and Options Market (IOM). The proposed division, which has yet to be approved by the membership, will create a special exchange, alongside the IMM and CME, to trade in Indices futures, including the Standard and Poor's 500

stock index, and certificate of deposit options, both of which are to be introduced this year. The idea is that the new IOM division will also incorporate the existing contracts of the Exchange's other division: Associate Mercantile Market.

At present there are 500 members of the parent Chicago Mercantile Exchange, which has flourishing markets for Livestock—having launched the concept of markets for live cattle and live hogs—as well as for pork bellies and other agricultural products. There are 650 members of the IMM, which trades gold, foreign currencies and interest rate futures, and 150 AMM members.

Members of these divisions will be offered the right to purchase IOM membership at a reduced rate of \$30,000 and a further 200 seats on the IOM at a cost of \$60,000 each will be offered to non-members.

This expansion should help to fuel, and finance, the expansion of the Mercantile Exchange, which has grown in recent years and is no longer overshadowed by its big brother down the road—the Chicago Board of Trade.

The Board of Trade is still, however, by far the biggest Exchange. Although its famed grain and soybean contracts suffered severe setbacks last year as a result of the agriculture depression, the long-term Treasury Bonds market expanded enormously and it has the biggest Ginnie Maes (national mortgage loans) contract.

Prospects for Ginnie Maes are somewhat clouded, with the Administration believed to be keen to phase them out in line with a general reluctance to fund fixed-interest

loans over a long period.

However, the Board of Trade is planning to introduce a new 10-year Treasury Notes contract, soon after trading space is increased by the move to new premises, attached to the existing building, planned on February 16.

The Board has temporarily shelved plans for a Eurodollar contract on the basis that it would be competing with short-term interest markets, where the Mercantile Exchange has established a leading role. For the moment it is concentrating on building up longer-term interest-rate contracts and also planning to move into energy futures—three separate contracts for heating oil, gasoline and crude oil have been drawn up.

It is also proposing to introduce a stock indices contract, possibly based on the New York Stock Exchange Index. Talks have been going on with the New York Futures Exchange, which could be expected to have prior right to its parent's index, to establish an "electronic linkage" between the two exchanges.

The re-election of Mr Leo Rosenthal, who initiated the talks with the New York Exchange, as chairman of the Board of Trade suggests the bid to establish a linkage, and thereby probably save NYFE from extinction, will go ahead. Another proposal that the Board of Trade should enter into a joint venture with its previous "child"—the Chicago Options Exchange—on options trading is not so certain. Whatever happens, however, a Treasury Bond options contract will be introduced this year as part of the three-year trial programme.

J.E.

Language of the trade, from the left: sell, buy, 1 cent, ½ cent, ¼ cent, 1 full cent

CHICAGO BOARD OF TRADE

	Jan-Dec 1980	Jan-Dec 1981
Wheat	5,422,160	4,511,304
Corn	11,945,975	16,874,996
Oats	320,924	378,182
Soyabeans	11,763,192	16,459,212
Soyabeans oil	3,157,895	3,047,450
Soyabeans meal	3,212,690	3,633,672
Iced broilers	6,079	0
Silver (5,000 oz)	247,033	314,234
Silver (1,000 oz)	0	154,775
Gold (3 kg)	78	0
Gold (100 oz)	71,401	14,748
Plywood (76,032 sq ft)	169,550	164,412
Western plywood	0	20,871
GNMA mortgages, CD	12,619	175
GNMA mortgages, CDR	2,225,832	2,202,882
Commercial paper (90-day)	15,996	40
Commercial paper (30-day)	67	0
Treasury notes (4+ year)	450	2,721
Treasury bonds	6,483,555	13,907,988
Domestic CD (90-day)	0	158,326
TOTAL	45,281,571	44,985,761

* November volume adjusted by CBOT.

Source: FIA monthly volume report.

CHICAGO MERCANTILE EXCHANGE

	Jan-Dec 1980	Jan-Dec 1981
Fresh eggs	2,798	12
Potatoes	2,481	972
Live hogs (30,000)	2,153,767	2,255,665
Pork bellies, frozen	2,250,045	1,987,697
Livestock	5,987,047	4,282,238
Broilers	45,227	20,045
Lumber	338,578	655,934
Stud number	2,198	158
Plywood (152,004 sq ft)	0	386
Feeders, cattle	874,312	628,885
Pound sterling	1,263,750	1,491,102
Dutch dollar	601,926	475,585
Deutsche Mark	922,608	1,654,891
Japanese yen	575,072	960,598
Mexican peso	19,301	13,905
Swiss franc	827,384	1,518,767
Dutch guilder	4	4
U.S. silver coins	10	6
French franc	114	2,080
Gold (100 oz)	2,543,419	2,518,435
Treasury bills (90-day)	2,332,772	5,631,206
Treasury bills (1-year)	664	0
Treasury notes (4-year)	338	0
Domestic CD (90-day)	422,718	0
Eurodollar (3-months)	0	15,171
TOTAL	22,261,295	24,527,020

* Trading inaugurated December 9, 1981.

Source: FIA monthly volume report.

MIDAMERICA COMMODITY EXCHANGE

	Jan-Dec 1980	Jan-Dec 1981
Wheat (1,000 bushels)	558,950	278,083
Corn	440,615	513,853
Oats (5,000 bushels)	2,364	4,176
Soybeans	1,052,707	949,169
Silver (1,000 oz)	209,494	143,051
Gold (33.2 oz)	447,494	459,469
Live cattle (20,000)	138,831	119,509
Live hogs (15,000)	103,181	106,132
Treasury bonds (\$50,000)	0	102,944
TOTAL	72,993,636	2,555,549

* Corrected.

Source: FIA monthly volume report.

MINNEAPOLIS GRAIN EXCHANGE

	Jan-Dec 1980	Jan-Dec 1981
Wheat	333,610	257,779
Sunflower seeds	27,368	14,945
TOTAL	360,978	372,624

Source: FIA monthly volume report.

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U.S. FUTURES MARKETS V

The winners in oil and metals

New York

New York has finally thrown in the towel and conceded victory to Chicago in the financial futures business. If New York commodity exchanges which barely a year ago were still bragging they would threaten Chicago's dominance in financial futures trading have all but given up on financial futures, they have easily outmaneuvered Chicago in precious metals trading and in the fast-emerging petroleum futures market.

Despite a rough year for precious metals prices, the New York Commodity Exchange (Comex) firmly established itself again as the major hedge market in the U.S. for silver and gold. The volume of gold contracts traded on the Exchange increased by a remarkable 25 per cent to 10.4m contracts last year, compared to just over 8m contracts in 1980 in a year when the price of gold fell by an equivalent percentage. Comex's last remaining pretender for a share in the gold futures action, the Chicago Mercantile Exchange's International Monetary Market (IMM), traded only 2.5m gold contracts last year.

In silver trading, Comex also wiped out the Chicago Board of Trade (CBOT), retaining what silver market has been left after all the bad press and the stamp in the price of the metal. In the past 50 days, an average of 7,250 silver contracts a day have been traded on the Comex. Volume last year increased to 1.2m contracts from 1m contracts in 1980 while at the CBOT volume was down 25 per cent. The Chicago Exchange is now trading two silver contracts, including a traditional 5,000 troy ounce contract like the Comex contract and a new 1,000 troy ounce contract.

The main reasons why the Chicago Board of Trade has lost out in the silver battle with Comex are the changes in tax legislation introduced by the Reagan administration which have hit the traditional tax-related straddle activity on the CBT and the fact that the Hunt brothers of Texas, oil billionaires who once held large positions in Chicago, have now been driven out of the market.

At the same time, Comex traders believe Chicago made a major error in splitting its silver contract so that the 5,000 ounce contract is trading simultaneously with the smaller 1,000 ounce contract. The split, they claim, has divided people's loyalties and drained some of the liquidity out of the market.

Copper, too, managed to hold on in the face of generally depressed conditions with copper prices pinned down by U.S. producers. The volume of copper contracts traded on the Comex last year totalled 1.6m contracts, compared with 1.8m contracts in 1980.

Financial futures were at one stage the rage in New York as they currently seem

to be in London. The New York exchanges pumped up the propaganda about financial futures, claiming contracts in a variety of financial instruments from treasury bonds to certificates of deposits would become the hottest game in town. The trend, first started by Chicago in 1975, quickly swept New York with the American Stock Exchange (AMEX) opening a futures market in 1978 and then, with a mighty clamour, the New York Stock Exchange opened its New York Futures Exchange (NYFE) in August 1980. New York was about to become a rising force in financial futures soon to challenge Chicago.

The Amex futures exchange no longer exists. It was absorbed by Comex which started its own financial futures market in 1979. The NYFE is in deep trouble. The value of NYFE seats for non-stock exchange members has been falling steadily from the initial offering price of \$20,000 to under \$8,000. The NYFE at one stage last year was discussing a possible merger with Comex or, at least, to set up joint ventures which would give both the NYFE access to Comex's metal trading business.

The talks broke down and NYFE subsequently reached an agreement with the Chicago Board of Trade, no less, whereby the two exchanges would be electronically linked. This would allow a member of one exchange to execute through a member on the floor of either exchange trades in financial futures and other contracts which have been approved or may in the future be approved for trading on either exchange.

The NYFE-CBOT deal caused an uproar in Chicago with many Board of Trade members questioning the advantages of the arrangement with the New York exchange. The deal will give the CBOT access to the NYFE's proposed new contract based on the New York Stock Exchange's equity index as well as an important foothold in New York.

If equity index futures are increasingly becoming the vogue, financial futures, at least in New York, have lost most of their earlier glitter. Indeed, financial futures have emerged as a hit-and-miss business and only three out of a total of 30 financial futures contracts traded in U.S. exchanges have been successful. If financial futures are now no longer the subject of enthusiasm in New York, petroleum futures have so far proved winners for the New York Mercantile Exchange.

The Mercantile Exchange introduced its first heating oil futures contract in 1973. Trading has since grown substantially with the average daily volume exceeding 4,000 contracts last year and hitting peaks on certain days of more than 8,000 contracts. The Mercantile Exchange has now followed up the success of its initial contract with a new heating oil contract for delivery in the U.S. Gulf Coast.

NEW YORK COMMODITY EXCHANGE		
	Jan-Dec 1980	Jan-Dec 1981
Copper	1,348,080	1,647,380
Zinc	28	3
Silver (5,000 oz)	1,058,734	1,240,720
Gold (100 oz)	8,001,410	10,273,266
Treasury bills (90-day)	76,081	1,052
Treasury notes (2-year)	17,653	30,188
GNMA mortgages, CD	7,403	0
TOTAL	11,909,389	12,293,049

Source: FIA monthly volume report

NEW YORK COFFEE SUGAR & COCOA		
	Jan-Dec 1980	Jan-Dec 1981
Coffee "C"	906,944	1,515,382
Sugar No. 11	2,376,662	2,470,327
Sugar No. 12	13,339	14,333
Cocoa (30,000)	157,399	0
Cocoa (10 tonnes)	261,652	562,651
TOTAL	4,886,416	3,562,613

Source: FIA monthly volume report

NEW YORK COTTON, CITRUS & PETROLEUM		
	Jan-Dec 1980	Jan-Dec 1981
Cotton No. 2	2,490,405	1,415,213
Orange juice, frozen concentrate	162,564	357,152
Propane	25	496
TOTAL	2,653,964	1,862,391

Source: FIA monthly volume report

NEW YORK MERCANTILE EXCHANGE		
	Jan-Dec 1980	Jan-Dec 1981
Palladium	62,217	40,822
Platinum	428,708	490,492
U.S. silver coins	6,508	41
Gold (1 kg)	16	0
Imported lean beef	24,119	7,976
Potatoes	293,759	237,411
No. 2 heating oil, NY	238,284	95,506
No. 2 heating oil, Gulf	0	1,856
Leaded regular gasoline, NY	0	7,200
Leaded regular gasoline, Gulf	2	2
TOTAL	1,154,905	1,751,407

1 Trading inaugurated December 14 1981

Source: FIA monthly volume report

NEW YORK FUTURES EXCHANGE		
	Jan-Dec 1980	Jan-Dec 1981
Treasury bills (90-day)	32,452	9,766
Treasury bonds	138,410	162,942
Domestic CD (90-day)	6	117,807
Pound sterling	7,352	27
Canadian dollar	692	4
Deutsche Mark	258	3
Japanese yen	199	12
Swiss franc	2,630	13
TOTAL	182,993	290,535

Source: FIA monthly volume report

as well as for delivery in New York.

The Merc also received government permission last autumn to become the first U.S. exchange to offer an option contract in one of their underlying contracts. Comex, for example, has submitted an application to trade a gold option contract, which it hopes will broaden the potential audience of the market. Officials admit that the option contract scheduled to be listed in the spring or summer is unlikely to get off to a roaring start if the price of gold continues to fall. The gold options contract coupled with a proposed gold coins futures contract are good examples of how the New York exchanges are going back to basics after a somewhat unhappy flirtation with financial futures.

The exchanges are also bullish about the prospects

Paul Bettis

Leader in stock index futures

Kansas

KANSAS CITY and the Minneapolis Grain Exchange are small fry compared with the giant Chicago futures exchanges. Yet Kansas is reputed to have dreamt up the concept of a stock index futures contract, which has now been enthusiastically taken up by the bigger exchanges, who see it opening a whole new sector of

business.

As a result of being ahead of its time, Kansas City will have the advantage of introducing the first stock index futures contract since it was the leader in seeking approval for such a contract from the Commodity Futures Trading Commission (CFTC) nearly four years ago.

The proposed Kansas contract is to be based on a value line composite average, which it is claimed provides an accurate barometer to total stock market movements and can, therefore, be used to protect the value of share portfolios.

The Eurodollar contract launched by the Chicago Mercantile Exchange has already introduced the principle of cash settlement—that is, the value of the contract as it exists—opening the door for futures markets in other areas, such as stock indices, where no delivery is possible.

Kansas is understandably upset by the long time taken by the CFTC in approving its stock index contract, which means it missed out on the first part of the financial futures boom.

The advantage of launching the first futures contract, however, should give Kansas the lead in this totally new sector. If it proves a success the extra business gained could boost the prospects for Kansas considerably.

Meanwhile the existing Kansas futures contract for hard red winter wheat continues to attract sizable trading interest with turnover topping 1m contracts again last year, in spite of the depression in the grain industry.

Wheat futures on the Minneapolis Grain Exchange also held

J.E.

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TECHNOLOGY

Sony in the groove with compact disc

ELAINE WILLIAMS reports on the compact audio disc developed by Philips in the Netherlands and Sony in Japan.

A NEW type of audio disc to titillate the palate of jaded music lovers will be introduced before the end of the year.

It is the compact disc developed by Sony in Japan and Philips in the Netherlands, which has a sound quality presently beyond all but the most expensive hi-fi system.

This tiny 43 mm diameter disc can play an hour of music on only one side and cannot wear out because it is scanned by a laser.

Sony is likely to be the first to introduce the compact disc system in November followed by Philips in spring 1983.

So far 30 audio manufacturers including Grundig, Bang and Olufsen, Hitachi, Sanyo, Toshiba, Akai and Sharp have agreed to conform to a common standard for the disc thus avoiding the problems of standardisation encountered in the video world for discs and tapes.

Only JVC is pressing ahead

with its own system based on its VHD videodisc systems which is to be introduced later this year. However, Matsushita, which owns 51 per cent of JVC, has also joined the compact disc movement, which effectively keeps its options open.

The music and hi-fi equipment industries welcome this new technology because both markets are in the doldrums. For several years record sales have declined in the face of home record taping and illegal pirate records—the latter flouting copyright rules.

Sound is encoded on the disc, in the form of microscopic pits and flat areas along a 23 mm track on the 43 mm diameter disc. It is protected against dust and dirt by a transparent plastic layer. Even surface scratches do not affect the sound quality because the laser stylus is focussed on the pits below the plastic.

Extra noise

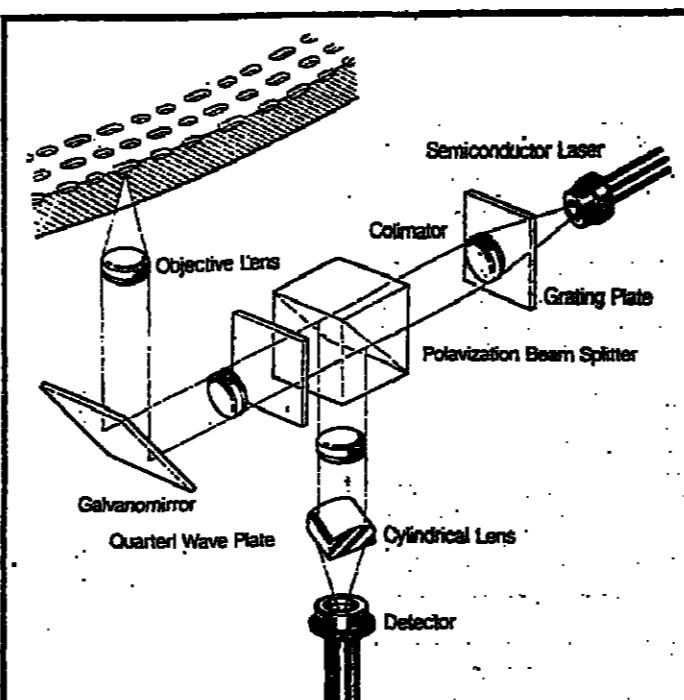
Mr Gerry Harrison, who will be responsible for the launch of the system in the UK, says that players will cost about £300 initially dropping to between £200 and £250 in the long term, which is comparable with today's most expensive record decks.

The players will link into the existing audio hi-fi amplifiers and so do not require additional expenditure. But the discs will be more expensive than conventional LPs at about £5.

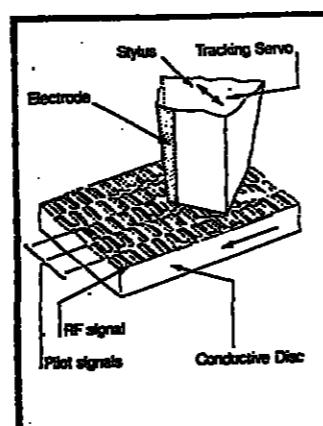
Conventional LP sound quality is affected by dust, dirt, and imperfections in the groove. The stylus is also the link through which the rumble of the spinning turntable and the tone arm resonance is transmitted to the system's amplifier adding extra noise.

According to Gerry Harrison: "We've done a lot of fiddling around with the conventional record systems to reduce these unwanted sounds, but we've nearly reached the limits of the mechanics."

In the professional music studio many songs are already recorded digitally because it produces a better quality master for mass production so companies says that it makes sense to bring digital techniques into the home.



The optical approach adopted by most companies uses a laser-beam stylus which reads the pits and spaces between as a digital code.



JVC uses a metal stylus which runs over the disc's surface. Tiny pits carry the data which is detected as varying electrical capacitance.

The coding system on the compact disc has far more capacity than is needed for sound reproduction. The player can be programmed to play the tracks in any order, to display track titles and other information about the tracks as they are played.

With such a small disc, the player is no larger than a cassette so it can be used for portable equipment and in cars. Until now there has been no satisfactory portable system for the home.

Once pressed the discs are covered in a reflective material so it can be read by laser followed by a final plastic coating for protection.

Companies such as PolyGram in Germany and CBS/Sony in Japan which are already installing the disc pressing equipment. "Software will be very important to the success of the discs. We intend to offer more than 100 different titles with the day of launch," said Mr Harrison.

"Unlike video, there are no problems associated with artists' copyright which have to be solved and there is a lot of material available which can be transferred to disc," he said.

Mr Harrison said that the discs can be produced in two ways, by injection moulding or by the 2P process developed for the larger video discs. Philips has chosen injection moulding for the small discs while Sony is using the 2P process.

This involves coating a glass plate with a photoresistive material. A powerful laser beam cuts out the pits corresponding to the recorded digital code for the audio signal.

After undergoing a silvering process this becomes the glass master which is pressed against a nickel plate to make a reverse copy. This nickel master is then used to make other copies to form the production stampers.

Discs will be produced by

Eindhoven research on friction problem

BY GEOFFREY CHARLISH

PHILIPS RESEARCH in Eindhoven, which for some 20 years has been investigating spiral groove bearings, reveals that such components are now being mass produced for use in the Video 2000 cassette recorder.

Domestic products ranging from shavers to cine cameras have always posed a problem for manufacturers: the bearings must have low friction, smooth performance (for example, to avoid tape speed cyclic variations) long life, and above all they should need no attention during the life of the product.

In the early days, oil had to be applied by the user; later, sintered metal bearings were introduced in which the small voids in the metal stored oil for permanent lubrication.

However, they transmit vibration less readily between shaft and frame, and also they do not accelerate oxidation of greases, giving a longer life.

The company can produce

bearings or spirals in thrust types. A specially developed grease is employed in the groove. When relative motion of the surfaces occurs, pumping action of the grooves produces oxygen pressure in the grease, keeping the surfaces apart, eliminating wear and reducing friction.

Philips has looked at both metal and plastics for the bearing components. Plastics have been developed by Cobologic SA, of Avenue François-Bordet, CH-2016 Cortaillod, NE, Switzerland.

The autonomous splicer fuses the fibre extremities superficially, using a flame as energy source, to guarantee precise control of the heated zone.

Gas reserve

Working with a comparatively long operating time of about one minute, the device allows the surface tension of the liquid-quartz film to provide perfect automatic centring of the two fibres to one another. The gas reserve and sealed batter incorporated into the splicer provide a total autonomy of several hours during which over 20 splices can be made.

Software for Britain

MANAGEMENT Software America, MSA, is making its Peachtree software for microcomputers available in the UK.

The company says that the small business user will have the chance to buy business software such as financial forecasting, sales ledger, inventory management and word processing programmes to suit all leading microcomputers.

Last year Peachtree software was chosen by IBM for its personal computer. More information on 0823 71011.

Hitachi announces two high capacity memories

TWO large capacity memories have been announced by Hitachi for applications such as speech synthesis, character generation and in floppy disk systems.

The biggest is a read only memory having a capacity of 256k. The NHG1256 is a mask programmable CMOS device which has a power consumption of 0.5mA in active mode.

The second memory is the 128k DRAM HN613128P which is a high speed, low power device with access times of 250ns.

Hunting Gate
More than builders
(0462) 4444

BUILDING AND CIVIL ENGINEERING

Airport control rooms

THE IRREPRESSIBLE growth in worldwide airport construction, which continues to provide one of the few really bright spots on the international civil engineering scene, is also working wonders for a small UK fabrication specialist.

Alufabs, based in Woking, Surrey, may be "small fry" in corporate terms but long experience, soundly-based growth and more than a touch of entrepreneurial flair are enabling it to make an impact in an international market which it has itself helped create.

Alufabs started 25 years ago by a structural engineer and an accountant—can hardly claim a history of meteoric success. Today it employs 50 people, has annual sales of £1.5m and operates from modest premises on a modest industrial estate tucked away behind the local golf club.

The foundation of the business has been in using its engineering expertise to convert invariably awkward architectural concepts into tangible buildings, via the use

of aluminium. About 13 years ago, the company used its experience in aluminium to launch a range of standard building products likely to provide some all-important bread and butter local terminals.

The strategy paid off, and Alufabs' expansion joints, wall copings and gutters are now widely used by the construction industry, not only in the UK but in overseas markets like Saudi Arabia, Hong Kong and the West Indies.

But the company's heart still clearly lies in its specialist capabilities and it has been able to combine these with its desire to build up international markets by concentrating much of its overseas effort on the provision of an integral part of any airport development.

With 60 new airports a year currently being developed, Alufabs thinks the potential is enormous, and is now receiving inquiries from the Far East.

Closer to home, the company is providing the new £100,000 control room for Liverpool's Speke airport.

Bad times for precast concrete industry

BRITISH ARCHITECTS, Sheppard Robson have been appointed to carry out two major commissions in the centre of Baghdad.

Design work has started on a £28m project for a group of buildings in the centre of the city. These buildings will serve as a gateway to the redevelopment of Khulafa Street, the city's main thoroughfare.

This site is on the north side of Khulafa Street between Sabawi Square and Nufur Square facing the Museum of Modern Art. The proposed Master Plan for the redevelopment of an underused site of

low scale of Sabawi Square, rises to a height of eight storeys and culminates in a 22 storey tower at Nufur Square.

Total floor area of 58,000 sq metres will provide shopping facilities, a cinema, cafes and restaurants at the lower levels, with residential and office accommodation above.

The project will go out to tender in early 1983 with construction expected to take 2½ years.

Sheppard Robson have also been appointed to prepare a Master Plan for the redevelopment of an underused site of

40 hectares (100 acres) at Nash Khana, near the pilgrimage mosque of Kadhimain in the north west part of Baghdad.

Attracting in the region of one million visitors annually, the mosque is one of the most important religious shrines in the Islamic world. Through conversion with religious and party leaders, the designers have developed proposals for the area which will include housing, schools, comprehensive sports facilities, public areas and auditoria, buildings for commerce and light industry and a

major educational centre visually linked to the mosque by its scale and physical link by a pedestrian mall.

Assisting Sheppard Robson will be Buro Happold (structural engineers), J. Roger Preston (service engineers) and Hanscombe Partnership (cost consultants) in association with the Baghdad office of TETRA.

Designs for centre of Baghdad

PROFIT MARGINS for the UK-precast concrete industry have been slashed to as low as 2 per cent and returns on capital now stand at a 12-year low of 6 per cent. This has happened, according to the British Precast Concrete Federation, despite increased sales per employee.

Gains in public and private expenditure over the past two years have forced many operators to rationalise an already heavily capitalised industry. Employment has fallen by about 20 per cent to 19,000 since the present government took office,

CONTRACTS

£17m shield for Babcock

BABCOCK POWER will be involved in the construction of the Torness AGR nuclear power station in Lothian, Scotland. The company has been awarded a £17m contract by DARECHEM Engineering, Darlington, for the erection of thermal shields which will be manufactured and supplied by DARECHEM.

Over 300 men—including a supervisory team from Babcock Power construction division will be involved with the work which is scheduled to last five years.

DARECHEM Engineering is the contractor for the thermal shield responsible to the National Nuclear Corporation who are agents for the Central Electricity Generating Board and the South of Scotland Electricity Board for the new "nuclear islands" being constructed at Heysham, Lancs, and Torness, Lothian. Total value of the contract is over £90m for the thermal shield work.

DARECHEM will carry out all phases of the work on the Heysham contract with their personnel and will supply an engineering and management team at Torness.

TWO CONTRACTS have been awarded to the Manchester office of WIMPEY CONSTRUCTION UK which total £4.8m.

Under a £3.78m contract placed by Manchester Corporation Wimpey is to build 106 two-storey houses and 138 flats in two-storey blocks in Orme Street, Beswick, Manchester, a central city area that is being redeveloped.

The industry has thus been unable, or unwilling, to pass on price increases in its primary raw materials.

Britain also pays a much higher price for its cement than its European counterparts. A tonne of cement will cost a London builder £41.52, but the same quantity would cost only £18.91 in Germany.

Compared against a 1974 base index of 100, precast product prices now stand at 348, cement prices have risen to 472 and aggregates to 356.

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BBC 1

TELEVISION

LONDON

Chris Dunkley: Tonight's Choice

9.00 pm For Schools: Colleges. 10.00 You and Me. 10.15-12.07 pm For Schools: Colleges. 12.30 News after Noont. 1.00 Pebble Mill at One. 1.45 Camberwick Green. 2.01 For Schools: Colleges. 3.00 Delta Smith's Cookery Course. 3.25 See 'Here'! 3.32 Special News for England (except London). 3.35 Play School. 4.30 Secret Squirrel. 4.35 Jack in the Box. 4.40 Playhouse. 4.45 John Craven's Newsround. 5.10 Blue Peter. 5.40 News. 6.00 Nationwide (London and South East only). 6.25 Nationwide. 6.35 Doctor Who starring Peter Davison. 7.20 The Rockford Files starring James Garner. 8.10 Panorama. 9.00 News. 9.25 Last of the Summer Wine starring Bill Owen, Peter Sallis and Brian Wilde. 9.35 Police: Nine months inside Thames Valley Custodial: "A Suspicious Death". 10.40 Film: 82 with Glynn Worsnop. 11.10 Big Jim and the Fugitive Club starring Norman Rossington, Roland Curram and Priscilla Merton. 11.30 Newsheadlines. 11.40 Speak for Yourself: Apollo Singing and Complaining.

All IBA Regions as London except at the following times:

ANGLIA

1.20 pm Anglia News. 2.30 Money Marriages: "The President's Mistress" (TV Movie). 5.15 University Challenge. 6.00 About: Angels & Devils. 10.30 Anglo Reports. 11.00 The Palace Presents. 12.00 Superstar Profile. 12.30 era Reflection.

BORDER

1.20 pm Border News. 12.00 Film: "Nurse Edith Cavell" starring Anna Neagle. 3.45 Money-Go-Round. 5.15 Bygones. 6.00 Lookaround Monday. 6.30 The Sound of Music. 10.30 62 Mr and Mrs. 10.30 Thriller. 11.40 Border News. Summary.

CENTRAL

1.20 pm Central News. 2.00 The Monday Screen Matinee: "The Mind of Man". 3.45 Money-Go-Round. 6.00 Coronation News. 11.05 Last Night: Right, Wrong and Central. 11.45 Paris by Night. 12.15 am Something Different.

CHANNEL

1.20 pm Channel: Lunchtime News. What's On. Weather and Weather. 2.30

The Moody Matinee: "Sunstruck." 5.15 Emmerdale Farm. 6.30 Channel Report. 7.30 The Sun Is Up. 8.30 Channel Late News. 10.35 Ladies Men. 11.05 Goffin Grants (Johnny Miller). 11.30 Barney Miller. 11.55 News and Weather in French.

GRAMPIAN

8.25 am First Thing. 1.20 pm North News. 2.30 Monday Matinee: "The Amorous Prawn" starring Ian Carmichael, Joan Greenwood, Cecil Parker and Dennis Price. 6.00 North Tonight. Movie: "The Seven-Ups." 12.25 am North Headlines.

HTV

1.20 pm HTV News. 2.30 Monday Matinee: "The Best Pair of Legs in the Business". 5.15 The Adventures of Dick Turpin. 6.00 Mr Merlin. 6.30 Granada Reports. 9.00 Quincy. 10.30 Best Sellers: From Here to Eternity." 12.00 pm HTV News. Summary.

RADIO

Nich Jackson. 7.00 Brian Matthew with Round Midnight. 1.00 am Truckers' Hour with Shelly Tracy (S). 2.00-5.00 You and the Night and the Music (S).

RADIO 3

6.55 am Weather. 7.00 News. 7.05 Morning Concert (S). 8.00 News. 8.05 Morning Concert (continued). 9.00 News... 9.05 This Week's Competition. 10.00 Great Hunt. 11.00 Lord (S). 2.05 Star Sound (S). 3.00 David Hamilton (S). 5.45 News: Sport. 6.00 John Dunn (S). 8.00 Folk On 2 (S). 9.00 Humphrey Lytton: with the Best of Jazz (S). 9.30 Sports Desk. 10.00 BBC Radio Quiz with Roy Moore. 10.30 Star Sound (S). 11.15

1.20 pm TVN News. 2.30 Monday Matinee: "Catch Me a Spy". 5.15 Different Strokes. 6.00 HTV News. 6.30 HTV News. 10.30 Saturday. 11.00 Granada Reports. HTV Cymru/Wales—As HTV West except: 12.00-12.10 pm Fabolabem.

RADIO 4

5.00 am News. 5.02 Cricket Desk. 5.05 Ray Moon (S). 7.30 Terry Wogan (S). 10.00 Jimmy Young (S). 12.02 Cricket. 1.00 Sunday (S). 1.30 David Hamilton (S). 5.45 News: Sport. 6.00 John Dunn (S). 8.00 Folk On 2 (S). 9.00 Humphrey Lytton: with the Best of Jazz (S). 9.30 Sports Desk. 10.00 BBC Radio Quiz with Roy Moore. 10.30 Star Sound (S). 11.15

9.30 am Schools programmes. 12.00 Cockleshell Hero. 12.10 pm Rainbow. 12.30 Do It Yourself. 1.00 News, plus FT Index. 1.20 Thames News with Robin Houston. 1.30 'About Britain'. 2.00 Money-Go-Round with Joan Shenton and Tony Baskdale. 2.30 Monday Matinee: Richard Widmark and Mai Zetterling in "A Prize of Gold". 4.15 Dangermouse. 4.20 Graham's Ark. 4.45 The Book Tower. 5.15 Mr and Mrs.

5.45 News.

6.00 Thames News with Andrew Gardner and Rita Carter.

6.25 Help! with Viv Taylor Gee.

6.35 Crossroads.

7.00 Wish You Were Here

7.30 Coronation Street.

8.00 Let There Be Love, starring Paul Eddington, Nanette Newman and Henry McGee.

8.30 World in Action.

9.00 Hill Street Blues.

10.30 The Diamond Mercenaries, starring Telly Savalas.

12.25 am Close: "Sit Up and Listen" with Quentin Crisp.

+ Indicates programme in black and white

4.15-4.20 Mr. Magoo. 4.45-5.15 Sér. 5.15-5.30 Diddly. 6.30-7.00 Report Wales. 7.00-7.30 Rhod y Rhinwys. 11.00-11.30 World in Action.

SCOTTISH

1.20 pm Scottish News Headlines. 2.00 Report. 2.20 Monday Matinee: "Gangway," starring Jessica Matthews. 5.15 Happy Days. 6.00 North East News. 6.02 Mr and Mrs. 6.30 Northern Life. 7.00-7.30 Saturday. 11.00-11.30 Evening News. 11.30-11.45 Sunday. 11.45-12.00 am Epilogue. 11.00 Golfing Giants (Byron Nelson). 11.05

TSW

1.20 pm TSW News Headlines. 2.30 Sunstruck," starring Harry Secombe. 4.12 Gus Honeybun's Magic Seconds. 5.15 Emmerdale Farm. 6.00 Today South. 6.30 The Two of Us. 7.00-7.30 Saturday. 11.00-11.30 Welcome Back Kotter. 11.00 Face Your Future. 11.25 am Epilogue.

GRANADA

1.20 pm Granada Reports. 2.30 Matinee: "The Best Pair of Legs in the Business". 5.15 The Adventures of Dick Turpin. 6.00 Mr Merlin. 6.30 Granada Reports. 9.00 Quincy. 10.30 Best Sellers: From Here to Eternity." 12.25 am North Headlines.

TV5

1.20 pm HTV News. 2.30 Monday Matinee: "Catch Me a Spy". 5.15 Different Strokes. 6.00 HTV News. 6.30 HTV News. 10.30 Saturday. 11.00 Granada Reports. HTV Cymru/Wales—As HTV West except: 12.00-12.10 pm Fabolabem.

1.20 pm TVN News. 2.30 Monday Matinee: "The Card," starring Alec Guinness. 5.15 Glynis Johns. 6.00 Valerie Bertinelli. 6.30 Peter Clark. 7.00-7.30 Coast to Coast. 6.00 Coast to Coast (continued). 6.30 Gillian. 10.30 A Full Life: Sir Roland Penrose, writer. 11.00 Grant.

1.20 pm BBC Sound Archives. 9.00 News. 9.05 Start the Week with Richard Baker. 10.00 News. 10.02 Money Box. 10.30 Daily Service. 10.45 Morning Story. 11.00 News. 11.05 Down Your Way. 11.15-11.30 Saturday. 11.45-12.00 You and Yours. 12.27 am Decent, Honest and Truthful (S). 12.55 Weather, programme news. 1.00 The World at One. 1.40 The Archers. 1.55 Shipping Forecast. 2.00 News. 2.02 Woman's Hour. 3.00 News. 3.02 Howard. 6.00 Calendar (Emmy Moir). 6.30-6.45 Bedtime. 6.45-7.00 Ten Minutes. 6.45 Story Time. 5.00 PM: News magazine. 5.50 Shipping Forecast. 5.55 The Six O'Clock News. 6.30 Just a Minut (S). 7.00 Ten Minutes. 7.00 The Archers. 7.30 Sunday Sketches. 11.00-11.30 Bedtime. 11.45-12.00 am Epilogue. 11.00 The Monday Play (S). 9.15 Kaleidoscope. 9.30 Weather. 10.00 The World Tonight. 10.30 Science Now. 11.00 A Book at Bedtime. 11.15 The Financial World Tonight. 11.30 Today in Pictures. 12.00 News.

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THE MANAGEMENT PAGE

Why three men decided to jump out of the same boat

Ian Hamilton Fazey describes the birth of an electronic information system

TECHNALOGICS Computing could well become an archetypal example of what the regeneration of British industry is supposed to be about. Its three founders were frustrated by big company life, had some good ideas, and eventually managed to get themselves National Enterprise Board backing of more than £45,000.

The NEE, now merged with the National Research Development Corporation into the British Technology Group (BTG), has 40 per cent of the equity. The heart of the company, however, is the combined talent of its three young founders. Andrew Polkowski, Mike Siddle and Lawrence Cook who met while working for Plessey in Liverpool.

The electronics giant had not yet begun the production of its present System X electronic switch exchange for British Telecom and there was about the plant a demoralising lull that was periodically depressed by further redundancies.

Polkowski had become convinced that his future there was going to be limited anyway. He was a staff union

representative who quite cheerfully vented his borements by what senior management call "making trouble." London-born, he had read physics at Liverpool University, liked Merseyside, and decided to stay there. The prospect of industry excited him—until he joined Plessey in 1973 at the age of 21.

In his own words: "It was like jumping straight into treacle. Nothing ever seemed to be happening. I used to spend my days trying to think of something to do on my own so I could get out and do it. Then Lawrence Cook joined Plessey."

Cook, also in his twenties, had already designed a printed circuit board and sold it. He and Polkowski got together and started on the do-it-yourself TV circuits market. When teletext started, Cook made himself an adaptor for his set at home, and that was where Siddle came in.

Siddle was finding life at Plessey "frustrating, grim and lacking in real direction." He heard about Cook's teletext adaptor, wanted one himself for the same purpose but could not be bothered to

wire it all up. So he designed a printed circuit board to do the job. This transformed Cook's invention from a Heath-Robinson device to a unit that could be produced simply.

They marketed their teletext adaptors through the D.I.Y. electronics press for £200 each at a time when early factory-built teletext TV sets were costing £3,000.

Thus they bought a mini-computer and Siddle worked out how to hook it into Cook's teletext adaptor. Now they had an expandable, micro-processor-based electronic information system on their hands. The obvious thing to do was to apply it to British Telecom's newly announced Prestel electronic information system and develop it into an editing terminal.

By 1979 they had their prototype ready. Meanwhile, Plessey had secured its System X contracts and life at work looked as though it might actually become exciting for change. The problem, however, was that their cottage industry was becoming more than they could cope with in their spare time. One by one, two years ago, they

left Plessey and started looking for financial backing.

They worked in garden sheds and bedrooms; Cook's semi in Prescot, a pleasant Merseyside suburb, became the centre of activity. They even sold their prototype to a Dutch publishing company that had been told by Philips it would take two years to develop something similar.

They used their houses as collateral for a £30,000 overdraft from NatWest and came close to losing them. They needed more cash so they went to the small business advisory service at Merseyside Chamber of Commerce. That led to talks with ICFC, the NRD and the NEE (now BTG), as well as an offer of private investment conditional on relocation to the Thames Valley.

However, they wanted to stay in Liverpool and finally secured NEE backing in January 1980. Each of the three accepted a salary of £7,500 plus a percentage of future sales to clear up their £30,000 overdraft. The company was capitalised at £10,000 with the three founders taking 40 per cent between them to



L to R: Michael Siddle, Laurence Cook and Andrew Polkowski; used their houses as collateral

match the BTG's share. To ensure availability of experienced management, an 11 per cent stake has been taken up by Sapling, an advisory service for small firms set up by the BTG and Manchester's Collinson-Grant Management Consultants. The remaining 9 per cent has yet to be taken up.

Under the deal the BTG has also bought £45,000-worth of preference shares and NatWest has allowed another £25,000 of overdraft with an extra £50,000 of overdraft guaranteed by the BTG. With UK and overseas demand

now increasing and expansion assured, the BTG is looking now at even more funding.

So far, since all but final assembly work has been put out to sub-contractors, Technalogics has generated only 10 direct jobs. This, however, will change as soon as the company gradually switches to employing its own out-workers and then to full-scale in-house production in a bigger factory than its present unit in Liverpool's famous Scotland Road. Eventually, something like 50 jobs are likely to be created.

Autonomous work teams boost clerical efficiency. R. Collis in International Management (UK), Jun 81: p. 33 (2 pages).

Describes an experiment in the head office of the Société Lyonnaise de Banque, Lyons, where the hierarchy of supervisors, clerks and typists has been replaced by teams; members share tasks and take collective responsibility. Outlines the preliminaries to the re-organisation, and training arrangements: claims higher productivity, increased job satisfaction, and fewer customer complaints. It is said that salary differentials will receive attention when restructuring is complete.

Assessing risks in marketing strategy. K. Shah + P. J. LaPlaca in Industrial Marketing Management (U.S.), Apr 81: p. 77 (15 pages, chart tables)

Discusses types of risk which need to be assessed when developing a marketing strategy within the context of an overall business plan; suggests rules-of-thumb, and gives examples of how named companies approach

Management abstracts

One way of tackling absenteeism. R. E. Kopelman and others in Personnel Administrator (U.S.), May 81: p. 57 (6 pages, tables).

Presents a neo-Parkinsonian law of sick-leave abuse, identifies costs associated with such abuse (especially casual absence), and provides an example of an absence control scheme that doesn't aim at an unblemished attendance record but gives employees the opportunity to "plan" casual absence with management approval. Looks at the scheme's advantages, and how employees view it.

Management of idle cash. C. H. Gibson and G. Court in American Journal of Small Business (U.S.), Winter 81: p. 11 (11 pages, charts, tables).

Describes how "idle cash"—money held in bank accounts above operating requirements—can be identified and invested; stresses the importance of speeding up deposit procedures and delaying disbursements. Outlines investment alternatives.

Health promotion in the workplace. M. P. Naditch in Education + Training (UK), May 81: p. 158 (2 pages).

Describes a health programme for all employees of Control Data Corporation (U.S.) and their spouses; outlines programming elements, from initial medical examination, through "workshops" (on e.g. obesity and smoking) to "social support" activities (e.g. coaching); notes how the company relates the results to absenteeism/ productivity.

Strategies of effective low-share businesses. C. Y. Y. Woo + A. C. Cooper in Strategic Management Journal (UK), Jul/Sep 81.

After noting that research has emphasised the importance of market-share, reports from analysis of one lot of research data that low-market-share businesses can be effective if they operate in stable markets (with slow growth and infrequent product changes) and concentrate on their specific strengths.

These abstracts are condensed from the abstracting journals published by Abstar Management Publications. Licensed copies of the original articles may be obtained at £2.50 each (including VAT and p & p, cash with order) from Abstar, PO Box 23, Wembury HA9 5DZ.

SPECTATORS at major British golf tournaments last year were able to keep up with the state of the play better than ever, thanks to some astute marketing management by Technalogics.

By looking at one of the television sets placed about the course by Exel, the news and sports wire service, they were able to read the positions of competitors on the leader board, find out who was tee-ing off when or who was playing where, and take in any other significant information about the tournament.

Exel provided other sporting information too, and, to pay for the service, there were advertisements, some in characteristically familiar viewdata format and some in more conventional form, played back from video tapes.

What in fact the spectators were able to look at was the self-contained viewdata system

developed by Technalogics. In shopping centres, in exhibition halls, at sporting events and in big department stores. The companies that have bought Carousels, which they will use to fill the screens with appropriate information, include newspaper groups such as East Midlands Allied Press, Thomson Regional Newspapers, and Westminster Press. Another buyer, the Press TV Company of Redditch, is going to use it to put up shoppers' information and advertisements on a giant Toshiba screen in the town's shopping precinct.

The major benefit being offered by Technalogics to buyers of the system is immediate profit potential. Provided the buyer can sell advertising on his TV screens, revenue will flow.

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"Don't sit it out," says Qantas.

"Stretch out and snooze the miles away on our big, comfortable 747's," says Qantas.

"Fly with us to Perth or Darwin or

Brisbane or Sydney or Melbourne. Because we practically guarantee you'll arrive bright-eyed and bushy-tailed," says Qantas.

"Well, Qantas. This will not be taken lying down — says Qantas!"

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Monday February 1 1982

Fair claim to EEC reform

HOPES, IDEALS and good intentions have once again been boiled out of the European debate to leave the familiar and bitter residue—another argument over money. It is a sad repeat of the early months of 1980, with the UK driven to use its veto over agricultural price rises to cajole promises of compensation out of a Community to which it feels it pays too much. The supposedly related issues—reform of the Common Agricultural Policy and the development of other Community policies—are evaporating out of the Commission's grasp.

Agreement

With the best European will, it is hard to argue that the UK has no case when it demands another four or five years of compensation for a net contribution to the EEC which will run at between ECU 1.5bn and ECU 2.2bn (£240m-£1.23bn) in 1982. It was consistently argued during Britain's entry negotiations in the early 1970s that the material benefits of Community membership would spread beyond the farming sector and into areas of greater relevance to the UK. It was explicitly stated at that time that the Community would redress any "unacceptable situation" that might arise in the matter of net contributions.

The agreement of the Community in May 1980 to provide the UK with three years of compensation was an effective admission that the second of these had occurred where the first had not. The unacceptable situation has since persisted because the reforms and new initiatives which were to have been corrected it have not materialised. Until they do, the case for compensation stands and the rest of the Community's desire to cut back on that compensation by some arbitrary process of "degressivity" remains as illogical as it is understandable.

Spending

There is in theory both a spendthrift and a tight-fisted way of solving the underlying cause of the British complaint. The freer-spending solution would be to boost the non-agricultural element in the EEC's spending, laying out substantially more for regional and social problems, funding research and development, investing heavily in transport schemes and even finding ways of spending money on industrial projects.

Mounting unemployment may change things, but for the moment just about everything militates against this up-beat way of redressing the balance. In 1980 some 70 per cent of Community spending went on agriculture, against 2.5 per cent on regional policies and

to go away.

The right time for Ulster

MR JAMES PRIOR, the Secretary of State for Northern Ireland, is right; the time for a new political initiative on Ulster is imminent.

There are several reasons why. For a start, direct rule, which has served more or less to contain the level of violence over the past few years, is ultimately politically sterile. It does no more than that. It subdues the violence, but it offers nothing to look forward to in what is a very political province.

Prejudice

Hopes that within a generation or so the communities in Ulster may come peacefully together of their own accord are only hopes. In any case, it would be a long time in which to wait and see; the communities might equally move even further apart. The fact is that there is a degree of religious prejudice in Northern Ireland which is unique in western democracies. The British Government has the responsibility to do something about it. That means giving a political lead.

Overriding

The third and in many ways overriding principle is that the British Government must mean business. It cannot be another case of a political initiative failing to get beyond the drawing board because of the opposition of some Northern Irish politicians. To avoid that will require the full and sustained support of the Prime Minister. It will also mean standing up to such political figures as the Rev Ian Paisley and Mr Enoch Powell.

Surely the present Government and the Conservative Party have the strength to do that?

Principles

The timing is also right from the point of view of the British Government. In all normal circumstances, Mrs Thatcher's administration has about two years to run. The time to do

Ronald Reagan likes big business. That, at least, is what everyone believes and in the year since he took office a wave of record-breaking takeover bids has engendered something close to euphoria in boardrooms and on Wall Street.

At last, it seemed, big business would be set free from all the tiresome shackles of the world's most complicated and costly corpus of competition law.

But some of this euphoria is premature. The dismemberment of American Telephone and Telegraph (AT&T), the world's largest company, earlier this month was quite possibly the most radical exercise in anti-trust enforcement since the Supreme Court ordered the break-up of the original oil and tobacco trusts of Rockefeller and Duke in 1911.

It is, after all, hard to imagine such an immense act of industrial reorganisation, albeit the result of an agreement between the company and the Justice Department, being carried out on competition policy grounds in any other country.

There is thus enormous interest, both in the United States and elsewhere, in the emerging anti-trust philosophy of the Administration. And it is already clear that even under President Reagan anti-trust enforcement is far from dead.

Mr William Baxter, Assistant Attorney General in charge of the Justice Department's Anti-Trust division, has actually been making this clear all along. Last year, for example, he promised to "litigate the AT&T case to the eyeballs." And he says without hesitation that he would have brought the AT&T case if he had been in his present position in 1975.

Populist hostility

to company size

Mr Baxter refuses to criticise his predecessors for starting the IBM case, which was dropped on the same day as the AT&T case was settled. However, he adds, "It is hard to put yourself behind the veil of ignorance" about IBM's activities which existed before the case began.

"In general," he says, "I have no difficulty with the idea of prosecuting criminal monopolisation cases (such as AT&T and IBM). But I don't think it should be used to harass large and successful companies in response to populist hostility to company size."

The important thing is that the emphasis of Britain's pressure should be applied to CAP reform rather than to compensation. All the signs suggest that the Commission's good intentions for, and even progress towards, CAP reform are now receding away—the water's down of the measures aimed at removing structural milk surpluses is just one example.

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Experience

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The FTC has dropped major shared monopoly cases which

were being prepared against oil companies, car manufacturers and cereal manufacturers. However, as if to emphasise that even this aspect of anti-trust is still alive, the FTC is continuing energetically to prosecute a smaller shared monopoly case against ethyl manufacturers, including Ethyl Corporation and Du Pont. In addition the FTC is busy investigating co-operative arrangements between groups such as doctors, lawyers, trade unions and farming cooperatives to see if there are any aspects of these arrangements that could be subjected to anti-trust law.

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However, the most visible and controversial part of anti-trust enforcement is the supervision of mergers. Much has been made of the new Administration's more relaxed attitude to mergers which do not involve direct competitors. But in fact previous Administrations rarely succeeded in blocking conglomerate or "vertical" mergers even if they attempted at times to do so.

Mr Baxter insists that the effect of the new approach "mustn't be judged simply by the difference in the number of successful cases being brought against mergers under the two Administrations. There is a trend in private bar out there and they know what the Justice Department is thinking and planning. They will often deter companies from even attempting to merge because of the risk of enormous legal costs and delays. I can say this from personal experience."

He pours scorn on the attempts to develop legal theories under which conglomerate mergers would be seen as "anti-competitive": "half-baked theories such as the deep pocket effect (which predicted that a company which was acquired by a large conglomerate in a different market would use its new parent's financial resources to eliminate competition) and potential competition (under which a merger would be blocked on the grounds that the acquiring company, although not at present a competitor in the market in question might have plans to enter it), these were all cures for which there is no known ailment. Mr Baxter says.

The rejection of these theories against conglomerate mergers is of particular significance for foreign companies planning takeovers in the U.S. since potential competition and "entrenchment" have been the main arguments used against foreign companies which do not at present compete in the U.S. market, attempting to acquire a foothold by acquisition. In fact a number of large foreign takeovers have been passed by the Justice Department and the FTC with little or no objection in the past year.

Daimler-Benz has been allowed to acquire Freightliner, Sohio (which is controlled by British Petroleum) has acquired Kennecott, and Consolidated Goldfields has been allowed to acquire up to 50 per cent of Newmont Mining. The takeovers of Texas Gulf by Elf Aquitaine and Santa Fe Inter-

U.S. ANTI-TRUST POLICY

When big is not bad

By Anatole Kaletsky in Washington



Mr William Baxter, aiming to reduce the mystery area of merger enforcement with new guidelines

national by the Kuwaiti Government were subjected to strict scrutiny because of the direct involvement of foreign governments, but they, too, have gone ahead without anti-trust objections.

However, even in the area of potential competition the relaxation in policy should not be exaggerated. Mr Baxter says that he fully accepts the idea that potential competition may be a sound reason for blocking a merger in exceptional circumstances.

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In the Baxter anti-trust division, as in that of his predecessors, most "horizontal" mergers involving companies in the same markets, are still suspect. In deciding whether to oppose a merger he seeks to define the market as precisely as possible both geographically and in terms of its relationship with markets in other goods.

For example, the Justice Department may decide that "the market in pencils should not be considered in isolation from the market in ballpoint pens, since they are close substitutes for one another and there may not be large barriers preventing a company moving from one to the other if lack of competition begins to drive prices up."

He then decides whether the market is sufficiently concentrated to worry about an increase in concentration and finally whether the merger in question would constitute such a "significant" increase.

The guidelines which exist at present on the last two questions were drawn up in 1983 and are remarkably restrictive. They imply that any merger creating a market share of over 8 per cent could be considered anti-competitive. In fact, according to Mr John Shenefield, who was Assistant Attorney General and later Associate Attorney General in the Carter Administration, mergers resulting in a concentration of less than 10 per cent have rarely been challenged since the early 1970s.

However, while Mr Baxter has promised to publish new guidelines to the present practice of his division, "in order to reduce the mystery area of merger enforcement to some minimal boundary and allow companies to go about their normal business, including their merger business" with as much confidence as possible, his new guidelines may prove disappointing to advocates of a completely laissez faire approach.

He suggests, for example, that in a market where there are only six or less companies of roughly equal size, a merger could be significant. Indeed, Mr Baxter's actions confirm that horizontal mergers will continue to be difficult under the Reagan Administration. Last October his department challenged and deterred a merger between the Schlitz and Heileman brewing companies which would have created a company with a combined market share of only 16 per cent in the U.S. as a whole.

In the Baxter anti-trust division, as in that of his predecessors, it is "horizontal" mergers, involving companies directly competing in the same markets that are mainly suspect. And there is no evidence yet that the traditionally very strong opposition to pure horizontal mergers has been very much relaxed in deciding whether to oppose a merger.

But Mr Baxter stresses that

there are also "perfectly sound doctrines in U.S. anti-trust laws which have nothing to do with

the Heileman merger to go unchallenged."

The Justice Department shares responsibility for anti-trust enforcement with the Federal Trade Commission and the views of the two agencies do not always exactly coincide.

In the past the FTC has tended to try harder than the Justice Department to establish new precedents. Now it appears that, under Mr Thomas Campbell, a brilliant 28-year-old lawyer from Chicago, the Competition Bureau may seek to adopt a more laissez faire approach than the Justice Department, at least in horizontal merger cases.

Mr Campbell was criticised in some quarters for being unduly helpful to Mobil in its efforts to overcome the anti-trust obstacles against its bid for Marathon Oil.

He insists that all the horizontal actions must pass economic as well as legal tests. He is "inclined to trust markets and will not intervene in general unless I am convinced that they won't work." In the case of Marathon this involved applying a more sophisticated level of economic analysis than used in anti-trust enforcement before.

The FTC would have agreed to the merger if undertakings were made to sell off parts of the overlapping assets. In the event, Mobil bid was rejected by U.S. Steel.

In other cases, Mr Campbell suggests, horizontal mergers may even increase competition by enabling two small firms to combine and challenge another company which is dominating a market.

However, while Mr Baxter has promised to publish new guidelines to the present practice of his division, "in order to reduce the mystery area of merger enforcement to some minimal boundary and allow companies to go about their normal business, including their merger business" with as much confidence as possible, his new guidelines may prove disappointing to advocates of a completely laissez faire approach.

He suggests, for example, that in a market where there are only six or less companies of roughly equal size, a merger could be significant. Indeed, Mr Baxter's actions confirm that horizontal mergers will continue to be difficult under the Reagan Administration. Last October his department challenged and deterred a merger between the Schlitz and Heileman brewing companies which would have created a company with a combined market share of only 16 per cent in the U.S. as a whole.

Although there was talk at the time that the merger may have been blocked on political grounds (the owner of one of the other major brewing companies, Mr Joseph Coors, was a close associate of president Reagan, Mr Shenefield, like other antitrust lawyers now outside the Justice Department, believes that the "antitrust" division would have lost all credibility if it had allowed the Schlitz

and Heileman brewing companies which would have created a company with a combined market share of only 16 per cent in the U.S. as a whole.

Only in the U.S., with its deep and pervasive dread of monopoly, could such a comparison between monopolisation and bank robbery seriously be made. In such a society, the task of antitrust enforcement would be politically impossible.

So in the end the policies of the Reagan Administration may not differ very much in their practical effects from those of the past few years.

Men & Matters

The Treasury boxes clever

Treasury Ministers and officials, never too keen on power-sharing, have always been loath to leave too much manipulation of the money markets and fiddling with foreign exchange rates to their better-heeled counterparts at the Bank of England.

Gill and others lobbied in battle over ACC bid

BY JOHN MOORE

MR JACK GILL, the former managing director of Associated Communications Corporation, and other key voting shareholders outside the ACC boardroom have been contacted over the weekend by advisers to Heron Corporation in an effort to lobby support for a £46.5m takeover bid by Heron.

Around 25 shareholders, out of the 35 shareholders who hold the entire voting ordinary capital of the company have been sent a letter by Barclays Merchant Bank advisers to Heron telling them that "the prospect of a higher offer for your company is open to you and the 'A' (non-voting) ordinary shareholders."

Mr Gill holds a crucial 15 per cent voting stake and BPM Holdings, the holding company of the Birmingham Post and Mail, holds another 5 per cent of the voting shares. In all the shareholders contacted by Barclays hold around 34 per cent of the voting shares.

Barclays had not written to the directors of ACC, who have given undertakings or commitments, representing 63.8 per cent of the voting equity to accept an offer worth £36m from The Bell Group, the Australian company headed by Mr Robert Holmes à Court. Mr

Holmes à Court recently took

over the chair of ACC from Lord Grade. The merchant bank took account of the extensive legal proceedings between Heron and ACC.

In its letter to the voting shareholders, Barclays says that certain undertakings have been given to the court on behalf of ACC and the directors. "The undertakings require that certain arrangements with the Independent Broadcasting Authority, upon which the proposed offers by Bell are dependent, be not implemented unless they are approved by ordinary shareholders at an extraordinary general meeting of your company."

The banks adds: "notwithstanding the commitments which your directors have given to Bell, the Bell proposals are therefore themselves subject to the outcome of the extraordinary general meeting. The rejection of the resolutions to be proposed at such meetings will therefore open the door to other offers."

The letter states that the evidence of Mr Holmes à Court produced in the legal proceedings "which confirms that the commitments given by certain of your directors to accept the proposed offers by Bell are themselves subject to one

important qualification." When the commitments were given, the letter says, "it was explained to the relevant directors that should a clearly 'preferable' offer subsequently be made and if the relevant directors asked to be released from their commitments, then Mr Holmes à Court on behalf of Bell would feel obliged to release those directors from their commitments provided it was clear to him that:

• Such a course was not in conflict with the requirements of the Independent Broadcasting Authority or the City Code on Takeovers and Mergers;

• This course of action was supported by the company's financial advisers; and

• it clearly represented what he considered to be his commercial responsibility, that is what could be described as the proper way to act in all circumstances."

The letter concludes that "although emphasising that he would not agree to be contractually bound to give such a release, Mr Holmes à Court did see an overall obligation on his part to act in accordance with a high standard of responsibility and to behave in a manner which accords with the highest standards of commercial conduct."

Despite the setback, the board has confidence in the long-term strategy which should see the company well placed to take advantage of any upturn

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY

Intermar—Hilards, Howard Shutters, R. H. Morley, Regional Properties, Textured Jersey.

Final—TOMORROW

FUTURE DATES

Intermar—	Mar 30
Ferry Pickering	Feb 8
Home Farm Products	Feb 8
Impala Platinum	Feb 8
Smith Brothers	Feb 4

Crest Nicholson	Feb 9
Gillet Brothers Discount	Feb 2
IDC	Feb 2
Securcor	Feb 10
Western Selections	Feb 10
Western Selections and Dev.	Feb 13

■ Final—TUESDAY

Intermar—	Mar 30
Home Farm Products	Feb 8
Impala Platinum	Feb 8
Smith Brothers	Feb 4

■ Final—WEDNESDAY

Crest Nicholson	Feb 9
Gillet Brothers Discount	Feb 2
IDC	Feb 2
Securcor	Feb 10
Western Selections	Feb 10
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■ Final—THURSDAY

Intermar—	Mar 30
Ferry Pickering	Feb 8
Home Farm Products	Feb 8
Impala Platinum	Feb 8
Smith Brothers	Feb 4

■ Final—FRIDAY

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Gillet Brothers Discount	Feb 2
IDC	Feb 2
Securcor	Feb 10
Western Selections	Feb 10
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■ Final—SATURDAY

Intermar—	Mar 30
Ferry Pickering	Feb 8
Home Farm Products	Feb 8
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■ Final—SUNDAY

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IDC	Feb 2
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INTERNATIONAL BONDS

Lower rates campaign finds U.S. ally

IT IS beginning to look as though the Eurobond market may have an ally within the Reagan Administration. His name is Donald Regan and last week he expressed his admiration for the way West German, Swiss, and British central banks "seem able to control their money supplies fairly well."

The U.S. Treasury Secretary then went on to pour scorn on the Federal Reserve and blamed it for high interest rates.

Meanwhile, Europe's campaign for lower rates continues. On Friday Chancellor Schmidt reiterated his desire to see U.S. rates fall. The battle is not over.

Ahead of Friday's disappointing U.S. money supply figures, however, the New York and European bond markets were both busy setting prices of fixed-rate paper. It was, in one dealer's opinion, "a fantasy land of optimism." Without any change in the fundamentals, the

bond markets managed to gain a point in the Eurodollar and Euro D-Mark sectors.

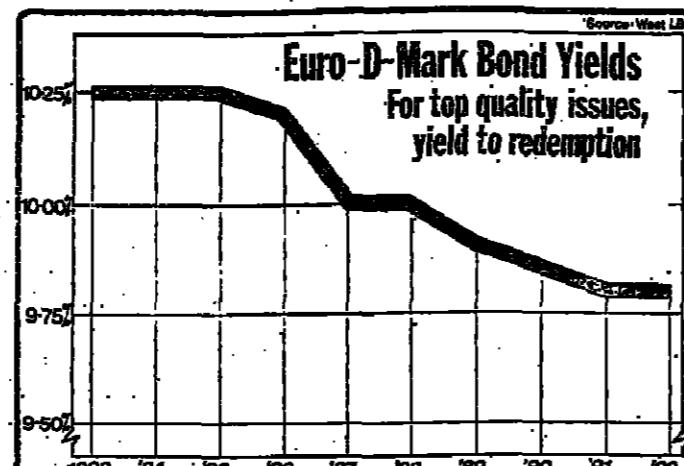
Eurodollar six-month deposit rates ended the week at 15 per cent, a decline of nearly 1 point. Investors were said to be "coming out of the woodwork" and demand was moderate to heavy as the week ended.

The ministry was, however, at least partly technical development as dealers covered short positions and prices were marked up in a purely professional manner. This, at least, seems to have been what was happening in the dollar sector.

A less artificial market was being made among new issue managers involved in the zero coupon bond business. The zero coupon paper went to Japan either last week. This is a small, but well-received offer.

The General Electric offer in two-tranches, went from \$600m to \$800m on Friday and the additional interest appeared to be coming from the Continent.

Euro-D-Mark Bond Yields
For top quality issues, yield to redemption



ket deteriorates this morning, a coupon of 10% per cent should be feasible.

On the other side of the world, Japan's samurai bond market is offering coupons which lead borrowers to salvation. The recent Dow Chemical Y200m (\$80m) cost the borrower a mere 8.5 per cent over ten years; this compares with a U.S. 700 or 800 basis points higher.

Dow's issue, the second offer for a foreign corporation allowed in this market, attracted a healthy response. It was the first samurai bond ever to be co-led, managed by a non-Japanese security house, Smith Barney.

Smith Barney said on Friday it hoped to become involved with future samurai bond issues, but said the next one for NCR in April would again have a Japanese lead manager.

In the Euro D-Mark sector,

meanwhile, life is becoming a little more pleasant. The German current account deficit is clearly improving and foreign investors are returning to the market. The ten-year yield curve (see chart) is still inverted, but new issues are requiring lower coupons than might have been thought likely a week ago.

Europeans are also buying the paper for its attractive potential. Tax laws differ from country to country, but Eurobonds are, after all, bearer bonds. Without the steady stream of income supplied by

Commerzbank. Unless the market

interest-bearing bonds, these zero coupon issues will prove even more difficult than regular coupon bonds for European tax authorities to trace. This is no small incentive.

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Companies and Markets

WORLD STOCK MARKETS

NEW YORK

	1981-2				1981-3				1981-4				1981-5				1981-6				1981-7				1981-8				1981-9				1981-10				1981-11				1981-12				1981-13				1981-14				1981-15				1981-16				1981-17				1981-18				1981-19				1981-20				1981-21				1981-22				1981-23				1981-24				1981-25				1981-26				1981-27				1981-28				1981-29				1981-30				1981-31				1981-32				1981-33				1981-34				1981-35				1981-36				1981-37				1981-38				1981-39				1981-40				1981-41				1981-42				1981-43				1981-44				1981-45				1981-46				1981-47				1981-48				1981-49				1981-50				1981-51				1981-52				1981-53				1981-54				1981-55				1981-56				1981-57				1981-58				1981-59				1981-60				1981-61				1981-62				1981-63				1981-64				1981-65				1981-66				1981-67				1981-68				1981-69				1981-70				1981-71				1981-72				1981-73				1981-74				1981-75				1981-76				1981-77				1981-78				1981-79				1981-80				1981-81				1981-82				1981-83				1981-84				1981-85				1981-86				1981-87				1981-88				1981-89				1981-90				1981-91				1981-92				1981-93				1981-94				1981-95				1981-96				1981-97				1981-98				1981-99				1981-100				1981-101				1981-102				1981-103				1981-104				1981-105				1981-106				1981-107				1981-108				1981-109				1981-110				1981-111				1981-112				1981-113				1981-114				1981-115				1981-116				1981-117				1981-118				1981-119				1981-120				1981-121				1981-122				1981-123				1981-124				1981-125				1981-126				1981-127				1981-128				1981-129				1981-130				1981-131				1981-132				1981-133				1981-134				1981-135				1981-136				1981-137				1981-138				1981-139				1981-140				1981-141				1981-142				1981-143				1981-144				1981-145				1981-146				1981-147				1981-148				1981-149				1981-150				1981-151				1981-152				1981-153				1981-154				1981-155				1981-156				1981-157				1981-158				1981-159				1981-160				1981-161				1981-162				1981-163				1981-164				1981-165				1981-166				1981-167				1981-168				1981-169				1981-170				1981-171				1981-172				1981-173				1981-174				1981-175				1981-176				1981-177				1981-178				1981-179				1981-180				1981-181				1981-182				1981-183				1981-184				1981-185				1981-186				1981-187				1981-188				1981-189				1981-190				1981-191				1981-192				1981-193				1981-194				1981-195				1981-196				1981-197				1981-198				1981-199				1981-200				1981-201				1981-202				1981-203				1981-204				1981-205				1981-206				1981-207				1981-208				1981-209				1981-210				1981-211				1981-212				1981-213				1981-214				1981-215				1981-216				1981-217				1981-218				1981-219				1981-220				1981-221				1981-222				1981-223				1981-224				1981-225				1981-226				1981-227				1981-228				1981-229				1981-230				1981-231				1981-232				1981-233				1981-234				1981-235				1981-236				1981-237				1981-238				1981-239				1981-240				1981-241				1981-242				1981-243				1981-244				1981-245				1981-246				1981-247				1981-248				1981-249				1981-250				1981-251				1981-252				1981-253				1981-254				1981-255				1981-256				1981-257				1981-258				1981-259				1981-260				1981-261				1981-262				1981-263				1981-264				1981-265				1981-266				1981-267				1981-268				1981-269				1981-270				1981-271				1981-272				1981-273				1981-274				1981-275				1981-276				1981-277				1981-278				1981-279				1981-280				1981-281				1981-282				1981-283				1981-284				1981-285				1981-286				1981-287				1981-288				1981-289				1981-290				1981-291				1981-292				1981-293				1981-294				1981-295				1981-296				1981-297				1981-298				1981-299				1981-300				1981-301				1981-302				1981-303				1981-304				1981-305				1981-306				1981-307				1981-308				1981-309				1981-310				1981-311				1981-312				1981-313				1981-314				1981-315				1981-316				1981-317				1981-318				1981-319				1981-320				1981-321				1981-322				1981-323				1981-324				1981-325				1981-326				1981-327				1981-328				1981-329				1981-330				1981-331				1981-332				1981-333				1981-334				1981-335				1981-336				1981-337				1981-338				1981-339				1981-340				1981-341				1981-342				1981-343				1981-344				1981-345				1981-346				1981-347				1981-348				1981-349				1981-350				1981-351				1981-352				1981-353				1981-354				1981-355				1981-356				1981-357				1981-358				1981-359				1981-360				1981-361				1981-362				1981-363				1981-364				1981-365				1981-366				1981-367				1981-368				1981-369				1981-370				1981-371				1981-372				1981-373				1981-374				1981-375				1981-376				1981-377				1981-378				1981-379				1981-380				1981-381				1981-382				1981-383				1981-384				1981-385				1981-386				1981-387				1981-388				1981-389				1981-390				1981-391				1981-392				1981-393				1981-394				1981-395				1981-396				1981-397				1981-398				1981-399				1981-400				1981-401				1981-402				1981-403				1981-404				1981-405				1981-406				1981-407				1981-408				1981-409				1981-410				1981-411				1981-412				1981-413				1981-414				1981-415				1981-416				1981-417				1981-418				1981-419				1981-420				1981-421				1981-422				1981-423				1981-424				1981-425				1981-426				1981-427				1981-428				1981-429				1981-430				1981-431				1981-432				1981-433				1981-434				1981-435				1981-436				1981-437				1981-438				1981-439				1981-440				1981-441				1981-442				1981-443				1981-444				1981-445				1981-446				1981-447				1981-448				1981-449				1981-450				1981-451				1981-452				1981-453				1981-454				1981-455				1981-456				1981-457				1981-458				1981-459				1981-460				1981-461				1981-462				1981-463				1981-464				1981-465				1981-466				1981-467				1981-468				1981-469				1981-470				1981-471				1981-472				1981-473				1981-474				1981-475				1981-476				1981-477				1981-478				1981-479				1981-480				1981-481				1981-482</th			

APPOINTMENTS

Senior IBM UK posts

IBM vice president Mr Kaspar V. Cassani has been elected to the boards of IBM UNITED KINGDOM HOLDINGS and IBM UNITED KINGDOM LIMITED following the resignation of senior vice president Mr Jacques Maisonneuve. These changes follow Mr Maisonneuve's appointment to IBM's corporate office and corporate management committee in Armonk last December and Mr Cassani's appointment to succeed him as chairman and chief executive officer of the IBM World Trade Europe/Middle East/Africa Corporation and as director of Whittling (Building). Mr Ian Headstone has been appointed a technical director of Whittling and has resigned his appointment from the board of Whittling (Civil Engineering).

Mr Peter Paine, managing director of Tyne Tees Television, and Mr Robert Phillips, managing director of Central Independent Television, have been appointed to the board of INDEPENDENT TELEVISION NEWS.

Mr Geoffrey C. Grant, senior partner of Grant Saw and Sons, the society's principal solicitors, has been appointed to the board of GREENWICH BUILDING SOCIETY.

Mr David W. Robins has been appointed to the board of HAMON-SOBELOO, British subsidiary of Hamon-Sobebo, Brussels.

Mr R. F. G. Dennis, a director of Rediffusion, and chief executive of Rediffusion Consumer Electronics, has been elected chairman of the CABLE TELEVISION ASSOCIATION in succession to Mr Maurice Townsend, chairman of Greenwich Cable Communications. Mr Townsend remains a member of the council of the association.

Mr P. A. Gosling, managing director of Radio Rentals, has been elected deputy chairman of the association.

Mr Colin T. Mudd has been appointed marketing director of RENTAL RESEARCH.

Sir Geoffrey Errington has been appointed executive chairman of EXECUTIVE APPOINTMENTS, and also of Guy Redmayne and Partners, following the retirement of Mr Peter Sherwood, who becomes life president of both companies.

The reconstituted boards include Mr Clive Taylor, Mr Orde Wingate and Mr Nicholas St John-Moore as executive directors.

Mr Peter Samuel has been appointed chairman of SAMUEL PROPERTIES. He succeeds Viscount Beacontree, who has retired.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

TODAY

COMPANY MEETINGS: Standard MEETINGS: EC 10:00am

Gold Fields of South Africa: 2.30pm

Dividend & INTEREST PAYMENTS: Brewster, 2.30pm; Port, 4pm

Dormonton, Gold Mining, 3.02pm

Haworth-Terrier Services, 4.30pm

Huntingdon and Peterborough, 4.30pm

Kodak, Gold Mining, 4.30pm

Monsanto, 1.15pm

Newcastle, Gold Mining, 4.30pm

Nicor Inc., 7.30pm

Tristar, 1.30pm

Vivendi, Gold Mining, 8.30pm

Winton, 1.15pm

MONDAY

COMPANY MEETINGS: EC 10:00am

Standard MEETINGS: EC 10:00am

Gold Fields of South Africa: 2.30pm

Dividend & INTEREST PAYMENTS: Brewster, 2.30pm; Port, 4pm

Dormonton, Gold Mining, 3.02pm

Haworth-Terrier Services, 4.30pm

Huntingdon and Peterborough, 4.30pm

Kodak, Gold Mining, 4.30pm

Monsanto, 1.15pm

Newcastle, Gold Mining, 4.30pm

Nicor Inc., 7.30pm

Tristar, 1.30pm

Vivendi, Gold Mining, 8.30pm

Winton, 1.15pm

TUESDAY

COMPANY MEETINGS: EC 10:00am

Standard MEETINGS: EC 10:00am

Gold Fields of South Africa: 2.30pm

Dividend & INTEREST PAYMENTS: Brewster, 2.30pm; Port, 4pm

Dormonton, Gold Mining, 3.02pm

Haworth-Terrier Services, 4.30pm

Huntingdon and Peterborough, 4.30pm

Kodak, Gold Mining, 4.30pm

Monsanto, 1.15pm

Newcastle, Gold Mining, 4.30pm

Nicor Inc., 7.30pm

Tristar, 1.30pm

Vivendi, Gold Mining, 8.30pm

Winton, 1.15pm

WEDNESDAY

COMPANY MEETINGS: EC 10:00am

Standard MEETINGS: EC 10:00am

Gold Fields of South Africa: 2.30pm

Dividend & INTEREST PAYMENTS: Brewster, 2.30pm; Port, 4pm

Dormonton, Gold Mining, 3.02pm

Haworth-Terrier Services, 4.30pm

Huntingdon and Peterborough, 4.30pm

Kodak, Gold Mining, 4.30pm

Monsanto, 1.15pm

Newcastle, Gold Mining, 4.30pm

Nicor Inc., 7.30pm

Tristar, 1.30pm

Vivendi, Gold Mining, 8.30pm

Winton, 1.15pm

THURSDAY

COMPANY MEETINGS: EC 10:00am

Standard MEETINGS: EC 10:00am

Gold Fields of South Africa: 2.30pm

Dividend & INTEREST PAYMENTS: Brewster, 2.30pm; Port, 4pm

Dormonton, Gold Mining, 3.02pm

Haworth-Terrier Services, 4.30pm

Huntingdon and Peterborough, 4.30pm

Kodak, Gold Mining, 4.30pm

Monsanto, 1.15pm

Newcastle, Gold Mining, 4.30pm

Nicor Inc., 7.30pm

Tristar, 1.30pm

Vivendi, Gold Mining, 8.30pm

Winton, 1.15pm

FRIDAY

COMPANY MEETINGS: EC 10:00am

Standard MEETINGS: EC 10:00am

Gold Fields of South Africa: 2.30pm

Dividend & INTEREST PAYMENTS: Brewster, 2.30pm; Port, 4pm

Dormonton, Gold Mining, 3.02pm

Haworth-Terrier Services, 4.30pm

Huntingdon and Peterborough, 4.30pm

Kodak, Gold Mining, 4.30pm

Monsanto, 1.15pm

Newcastle, Gold Mining, 4.30pm

Nicor Inc., 7.30pm

Tristar, 1.30pm

Vivendi, Gold Mining, 8.30pm

Winton, 1.15pm

SATURDAY

COMPANY MEETINGS: EC 10:00am

Standard MEETINGS: EC 10:00am

Gold Fields of South Africa: 2.30pm

Dividend & INTEREST PAYMENTS: Brewster, 2.30pm; Port, 4pm

Dormonton, Gold Mining, 3.02pm

Haworth-Terrier Services, 4.30pm

Huntingdon and Peterborough, 4.30pm

Kodak, Gold Mining, 4.30pm

Monsanto, 1.15pm

Newcastle, Gold Mining, 4.30pm

Nicor Inc., 7.30pm

Tristar, 1.30pm

Vivendi, Gold Mining, 8.30pm

Winton, 1.15pm

SUNDAY

COMPANY MEETINGS: EC 10:00am

Standard MEETINGS: EC 10:00am

Gold Fields of South Africa: 2.30pm

Dividend & INTEREST PAYMENTS: Brewster, 2.30pm; Port, 4pm

Dormonton, Gold Mining, 3.02pm

Haworth-Terrier Services, 4.30pm

Huntingdon and Peterborough, 4.30pm

Kodak, Gold Mining, 4.30pm

Monsanto, 1.15pm

Newcastle, Gold Mining, 4.30pm

Nicor Inc., 7.30pm

Tristar, 1.30pm

Vivendi, Gold Mining, 8.30pm

Winton, 1.15pm

MONDAY

COMPANY MEETINGS: EC 10:00am

Standard MEETINGS: EC 10:00am

Gold Fields of South Africa: 2.30pm

Dividend & INTEREST PAYMENTS: Brewster, 2.30pm; Port, 4pm

Dormonton, Gold Mining, 3.02pm

Haworth-Terrier Services, 4.30pm

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Nicor Inc., 7.30pm

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Vivendi, Gold Mining, 8.30pm

Winton, 1.15pm

TUESDAY

COMPANY MEETINGS: EC 10:00am

Standard MEETINGS: EC 10:00am

Gold Fields of South Africa: 2.30pm

Dividend & INTEREST PAYMENTS: Brewster, 2.30pm; Port, 4pm

Dormonton, Gold Mining, 3.02pm

Haworth-Terrier Services, 4.30pm

Huntingdon and Peterborough, 4.30pm

BUSINESSMAN'S DIARY**UK TRADE FAIRS AND EXHIBITIONS**

Date	Event
Feb 14	British Toy and Hobby Fair (01-701 7127) (until Feb 3)
Feb 24	Photography & Video Exhibition (01-638 7785) ... COMPETEX '82—Electronic Components Exhibition (01-638 2904)
Feb 7-11	International Spring Fair—Gifts (01-635 9201)
Feb 9-12	Information, Technology and Management Exhibition and Conference—INFO '82 (01-647 1001)
Feb 10-12	Western Standing Show (01-649 8040)
Feb 10-12	Ceramic Exhibition and Conference—TILEX (01-490 0466)
Feb 12-14	Crusts Dog Show (01-493 7838)
Feb 14-17	International Men's and Boy's Wear Exhibition (021 705 5707)
Feb 15-20	Ideal Home Show (0202 28475)
Feb 21-23	Video Software Show (01-688 2500)
Feb 21-25	Scottish Gifts Fair (01-635 9201)
Feb 24-25	Oil, Gas, Petroleum and Process Plant Exhibition (01-637 8841)
Feb 28-Mar 4	International Light Show (0248 5836)
Mar 1-4	Hydraulics and Pneumatics Exhibition (01-639 5041)
Mar 4-7	International Production Engineering and Productivity Exhibition and Conference (01-747 3131)
Mar 7-9	National Glazing Exhibition (01-638 2500)
Mar 26	Footwear and accessories show (01-739 2071) ...

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Feb 5-14	International Boat Show (01-636 1951)
Feb 9-18	Equipment and apparatus for drug production and testing exhibition (01-238 2428) ...
Feb 10-13	International Trade Fair for Household Appliances, Fittings and Components—DOMOTECNICA (01-405 0566)
Feb 13-16	International Trade Fair for Watches, Jewellery and Silverware—INORGENTA (01-498 1951)
Feb 15-18	Middle East Machine Maintenance, Light Engineering and Handling Show—MIM (01-636 1951)
Feb 23-27	International Rubber and Plastics Exhibition for Asia (01-821 5041)
Feb 25-28	Scandinavian Menswear Fair and Fashion Week (01-540 1101)
Mar 5-8	Winter Sports Fashion Exhibition (01-639 3964) ...

BUSINESS AND MANAGEMENT CONFERENCES

Feb 1-2	Metal Bulletin: Congresses, Middle East Metals and Minerals (01-633 0525)
Feb 2	Oyez Company Finance for the Executive Secretary (01-242 2481)
Feb 3-4	FT Conference: The Seventh Pensions Conference (01-621 1355)
Feb 4	IPS: Energy (0990 2711)
Feb 8	American Tax Institute in Europe: Finance/Leasing under new U.S. tax laws (Paris 256 33 70) ... INFO '82—The challenge of Information Technology (057232 2711)
Feb 9-10	FT Conference: The Euromarkets in 1982 (01-621 1356)
Feb 11	Offshore South East Asia Conference (01-346 5144)
Feb 15-17	Spearhead Exhibition: UK Offshore Safety Conference (01-639 3831)
Feb 16-17	American Tax Institute in Europe: Foreign Leasing in U.S. real property (Paris 256 33 70) ... AMR International: Management Skills and Techniques for Women in Business (01-262 2732)
Feb 17	Crown Eagle Communications: Creating Value from Overseas Calls (01-636 0617)
Feb 18-19	Mills and Allen Communications: CBT Techniques and User Appraisal (01-340 1307) ... International Chamber of Commerce: The international effects of nationalisation (Paris 261 85 97)
Feb 25-26	The Economist: The World Market: protectionism or co-operation and expansion? (01-639 7000) ... The Banker/OPC/LCC: Growing Pain—Resolving the problems facing International Banks of establishing and developing a physical presence in the City of London (01-629 2489)
Feb 25	Dun and Bradstreet: Fundamentals of credit management—for credit personnel and those concerned with trade debtors (01-247 4377)
Mar 1-2	FT Conference: The Fourth World Motor Conference (01-621 1355) ... DIBC (UK): Credit analysis of international banks (01-738 5126) ...
Mar 3	Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

This week in Parliament**TODAY**

Commons: Debate on the nuclear power programme.
Lords: Mental Health (Amendment) Bill, Committee; Fishing Vessels (Acquisition and Improvement) Grants Scheme. Select Committee: Foreign Affairs: Subject: Caribbean and Central America: British approach to stability, security and development. Witness: Miss J. Pearce (Room 8, 4.30 pm). Treasury and Civil Service: Subject: Budgetary Reform in the UK. Witnesses: Treasury officials (Room 15, 4.30 pm).

TOMORROW

Commons: Coal Industry Bill, Second Reading; New Towns Bill, remaining stages.
Lords: Currency Bill, Committee and remaining stages. Social Security Contributions Bill, Report and Third Reading; Civic Government (Scotland) Bill, Committee; Rates Amendment (NI) Order; Electricity Service (Finance) (NI) Order. Select Committee: Environment: Subject: Private Rented Housing Sector. Witnesses: Small Landlords Association (at 4 pm); Professor David Donnison (at 5 pm) (Room 16, 4 pm).

WEDNESDAY

Commons: Local Government Bills.

THURSDAY

Commons: debate on help for the elderly.

LORDS

debate on the Scarman Report.

SELECT COMMITTEE

Agriculture: Less Favoured Areas.

WITNESSES

Agriculture Development and Advisory Service; Hill Farming Research Organisation; Exeter University (Room 16, 11.00 am).

FRIDAY

Commons: Private Members' Bills.

SATURDAY

Commons: debate on the annual review of UK motor insurance by stockbrokers Rowe and Pitman.

There is little doubt why the Prudential held its rates for a year. All the major composite insurance companies are engaged in keen competition for personal non-life business. The UK insurance market is about the only major one offering prospects of a decent return—and the personal sector, with its index-linked premiums, is the fastest growing.

Any competition for such business must centre on motor insurance. For some insurance companies, it is the most important part of their world business, as the Rowe and Pitman survey highlights.

For example, in 1980 UK motor insurance premiums accounted for 27.2 per cent of the worldwide premium income of General Accident, while for Eagle Star the proportion was 23.8 per cent and for Phoenix 23.8 per cent.

The Prudential is predominantly a life company with a substantial non-life portfolio and UK motor accounted for 24.7 per cent of non-life premiums.

The report shows that the importance of UK motor business has grown in the past five years. In 1976 it accounted for 8.8 per cent of the combined worldwide premium income for the seven major quoted companies. By 1980 this had grown to 14.8 per cent.

The survey illustrates the effects of growing competition, with increases falling behind

INSURANCE**Pru increases motor premium rates 9.3%**

BY ERIC SHORT

THE Prudential Assurance Company increases its motor premium rates for private cars today by 9.3 per cent.

This rise, which the Pru has kept very quiet about, is significant for two reasons. With 600,000 motorists on its books, it is the first major motor insurer to put up its premiums this year. Indeed, it is the first to increase its rates for several months.

But far from piling up under-writing losses as might be expected, the brokers estimate that losses last year will be cut to £9m for the UK motor insurance account, against nearly £50m in 1980.

There are several explanations. First, the influences on motor claims costs have been favourable. The rates of increase in car prices, cost of spare parts and garage charge-out rates (labour costs) have fallen sharply from their high levels in 1979.

Second, claims frequencies—the ratio of the number of claims to the number of cars insured—have also been falling from the peak levels of 1979. The survey shows the claims expressed as a percentage of exposure fell from 21.0 per cent in 1979 to 19.9 per cent in 1980, with a further 3 point fall likely for 1981. Up to 1979, claims frequencies had risen steadily.

The better weather last year, the higher cost of petrol and the reduced use of cars because of the recession influenced this trend.

Finally, there is a considerable time lag between insurance companies putting up premiums rates and the effect coming through in the accounts.

The bad weather last month, and the price war at the petrol pumps have ended the favourable underwriting experience. Claims frequencies can be expected to rise again and put pressure on insurance companies for a premium rate increase.

On the other hand, competitive pressures are just as strong, and few companies want to be the first to put up their rates.

Companies are therefore waiting to see what the General Accident will do. Britain's largest motor insurer last changed its rate on August 1 1980. The impression is that a rise will come once the 1981 results are known.

Rowe and Pitman anticipate rather modest premium increases this year—about 10 per cent.

COMPANY NOTICES**C. ITOH AND CO. LIMITED****REBATED DEPOSITARY RECEIPTS**

Please note that the Company has issued the following announcement to all C. Itoh & Co. Limited shareholders:

PUBLIC NOTICE OF RESOLUTIONS OF THE BOARD OF DIRECTORS CONCERNING THE ISSUANCE OF BONDS WITH WARRANTS

To All Shareholders
Please be advised that the issuance of Bonds due 1987 with Warrants to subscribe Common Stock of the Company, the particulars of which are described.

C. ITOH & CO. LIMITED**68, Kita-kyuryōchō 4-Chome,****Higashis-ku, Osaka****Saito Tokaki****President and Director**

Formerly chairman of the Finance Board.

Mr Radcliffe wants the Boards of Tywald to submit departmental plans on which an overall scheme can be formulated. He said: "The less government interferes in pri-

vate business the better it is for the business. And the end result is more revenue for government."

He plans to promote the Island's advantages as an industrial and finance centre—low taxation and stability.

THE FT-CITY COURSE

London—22 April to 24 June 1982

This course, the 24th in the series, is arranged with the City University and is designed to provide a broader understanding of all aspects of the operations of the City and the factors that have made it a pre-eminent financial and trading centre. The course comprises ten afternoon sessions and each lecture is given by a leading authority in his field.

INDUSTRIAL RELATIONS

London—29 and 30 April 1982

Professor Sir John Wood of the University of Sheffield will chair and address this Conference which

will consider the principal issues of concern in the industrial relations field. The distinguished panel of speakers will include Mr J. P. Lowry, Chairman of ACAS and Professor B. C. Roberts of the LSE.

All enquiries should be addressed to:

The Financial Times Limited Conference Organisation

Minster House, Arthur Street

London EC4R 9AX

Tel: 01-621 1355

Telex: 27347 FTCONF G

Cables: FINCONF LONDON

THE COMPANIES ACTS 1948 TO 1981**NOTICE TO DISSENTING SHAREHOLDERS**

Pursuant to Section 209(1) of the Companies Act 1948

In the matter of

PROVIDENT LIFE ASSOCIATION OF LONDON LIMITED

Shareholder called "the transferor company"

hereinafter called "the transferee company"

1. The HOLDERS OF SHARE WARRANTS TO BEARER FOR 3.5 PER CENT (PREVIOUSLY 5 PER CENT) GROSS CUMULATIVE PREFERENCE SHARES

WHEREAS on 30th September, 1981, the transferor company made an offer to all the holders of the 3.5 per cent gross cumulative preference shares to be held by the transferor company to acquire all their share Preference Shares for a purchase consideration of 250p in cash for each Preference Share in the transferor company.

AND WHEREAS up to 30th October, 1981, being a date within four months of the date of making thereof such offer was approved by the holders of not less than 95 per cent of the said Preference Shares of the transferor company for the transferor company to acquire all their share Preference Shares held by them in the transferor company.

NOW THEREFORE the transferor company in pursuance of the provisions of section 209(1) of the Companies Act 1948, and after notice having been given to the transferor company that such offer has been accepted by the holders of not less than 95 per cent of the said Preference Shares of the transferor company, hereby gives notice that unless upon an application being made to the Court within fifteen days of the date of giving notice, the transferor company will be entitled and bound to acquire all their share Preference Shares held by them in the transferor company on the terms of the offer approved by the approving holders of the said shares.

2. NOTIFICATION will be sent by post, on the 1st November, 1981, to the persons whose Tenders are accepted for the amount of one new halfpenny) which will be given for the amount tendered.

3. Tenders must be made on the printed form provided by the transferor company or by a letter addressed to the transferor company or by a telex message to the transferor company.

4. Tenders must be made through the transferor company or by a letter addressed to the transferor company or by a telex message to the transferor company.

5. Notification will be sent by post, on the 1st November, 1981, to the persons whose Tenders are accepted for the amount of one new halfpenny) which will be given for the amount tendered.

6. Notification will be sent by post, on the 1st November, 1981, to the

MONEY MARKETS

A little more help

A LITTLE extra help was provided to the London money market by the authorities on two days last week. Possibly the late intervention on Monday and Wednesday was considered too small to warrant inclusion in the regular market report, but if only about £10m worth of bills were involved on Wednesday the secretive nature of the operation seems to have merely led to unnecessary suspicion.

The published assistance on Monday was £52m on an indicated shortage of around £50m, with all the bill purchases confined to bands 1 and 2. This also led to suggestions that the Bank of England was trying to keep the market tight, even though it was probably a reflection of the fact that longer term bills were offered to the authorities at unacceptable rates, and that conditions were very nervous following another set of

disappointing U.S. money supply figures.

Help of £430m on an expected shortage of £400m was provided on Tuesday, and of £275m on a shortage of £250m on Thursday. Substantial assistance of £425m was provided on Friday, but some band 3 bills were bought at 13% per cent, representing a further cut of ½ per cent in the Bank of England's market dealing rate.

During the week three-month interbank money was unchanged at 14% per cent, while seven-day money fell by ½ per cent to 14½% per cent.

Paris call money rose to 15½ per cent from 15 per cent, and period rates were around 1½ per cent apart, but in Frankfurt the shorter periods fell quite sharply. One-month bills finished at 9½ per cent compared with 10½ per cent, although call money firms to

10½ per cent from 9½ per cent. Administration, including Mr Paul Volcker, chairman of the Federal Reserve Board, suggesting that the recent alarming money supply growth will soon be reversed was seen as a hopeful sign in Europe, contributing to the bullish sentiment in London's gilt-edged market.

WEEKLY CHANGE IN WORLD INTEREST RATES

	Jan. 29	change	Jan. 29	change
LONDON			NEW YORK	
Bank rates	14	Unch'd	Prime rates	15½
2 day Interbank	14½-14½	Unch'd	Federal funds	15½-16½
5 Mth Interbank	14½-14½	Unch'd	1 Mth Treasury Bills	12½-13
1 Mth T-bill Tender	14½-14½	Unch'd	3 Mth Treasury Bills	13-13½
Band 1 Bills	15½	Unch'd	6 Mth Treasury Bills	13-13½
Band 2 Bills	13½	Unch'd	9 Mth Treasury Bills	13-13½
5 Mth Treasury Bills	13½-13½	Unch'd	Special L-bonds	10
1 Nth. Bank Bills	13½-13½	Unch'd	One Mth. Interbank	9½
3 Mth. Bank Bills	13½-13½	Unch'd	Three month	10½
TOKYO			PARIS	
One Month Bills	6,71875	-0.082	Interest Rate	14½
Three month Bills	6,85375	Unch'd	1 Mth. Interbank	15-16
BRUSSELS			MILAN	
One month	14½	-1½	One month	20½
Three month	15½	-1½	Three month	21½
AMSTERDAM			DUBLIN	
One month	10	Unch'd	One month	18½
Three month	10½	+1½	Three month	18½
BANK OF ENGLAND TREASURY BILL TENDER			London	
Jan. 29 Jan. 15	Jan. 29 Jan. 22		London	
Bills on offer..... £100m £100m	Top accepted discount..... 15,53712 15,53712		bills mature in up to 14 days, band 2 bills 15 to 33 days, and band 3 bills 34 to 65 days. Rates quoted represent Bank of England buying or selling rates in the money market. In other centres rates are generally deposit rates in the domestic money market, and their respective changes during the week.	
Total of allocations..... £561,47m £444,44m	Average rate of discount..... 15,5122% 15,5169%			
Total allocated..... £100m £100m	Minimum..... 15,93%			
Accepted bid.... £96,625% £96,625%	Average yield..... 15,5169%			
All bids at minimum level..... 27½ 28%	Amount on offer at next tender..... £100m £100m			
* 92 day bills allotted at £96,59%				

BANK OF ENGLAND TREASURY BILL TENDER

	Jan. 29	Jan. 15	Jan. 29	Jan. 22
Bills on offer..... £100m £100m	Top accepted discount..... 15,53712 15,53712			
Total of allocations..... £561,47m £444,44m	Average rate of discount..... 15,5122% 15,5169%			
Total allocated..... £100m £100m	Minimum..... 15,93%			
Accepted bid.... £96,625% £96,625%	Average yield..... 15,5169%			
All bids at minimum level..... 27½ 28%	Amount on offer at next tender..... £100m £100m			

FT LONDON INTERBANK FIXING

	Jan. 29	Sterling	Certificate of deposit	Interbank	Local Authority deposits	Negotiable bonds	Finance House Deposits	Discount Deposits	Company Deposits	Market Deposits	Treasury Bills \$	Eligible Bank Bills \$	Prime Trade Bills \$
3 months U.S. dollars													
bid 14 5.15	offer 14 11.12												
6 months U.S. dollars													
bid 15 1.15	offer 15 5.16												

The fixing rates (Jan 23) are the arithmetic means, rounded to the nearest one-tenth of a bid and offered rate for SICM quoted by the market to five reference banks at 11 am each working day. The London and National Westminster Bank, Bank of the Deutsche Bank, Banque National de Paris and Morgan Guaranty Trust.

Finance Houses Rate Rates (published by the Finance Houses Association) 16½ per cent from February 1, 1982. Clearing Bank Deposit Rates for sums at seven days' notice 11½-12 per cent. Treasury Bills: Average tender rates of discount 13,5122 per cent.

EURO-CURRENCY INTEREST RATES (Market closing Rates)

	Jan. 29	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Convertible	Japanese Yen
Short term.....	14½-14½	15½-16½	14-15	9½-10½	3½-4½	9½-10½	14½-15½	18-21½	13-15	5½-5½		
7 days notice.....	14½-14½	15½-16½	14-15	9½-10½	3½-4½	9½-10½	14½-15½	21½-23½	13½-15½	5½-5½		
Month.....	14½-14½	15½-16½	14-15	9½-10½	3½-4½	9½-10½	15½-16½	21½-23½	16½-17½	6½-6½		
Three months.....	14½-14½	15½-16½	14-15	9½-10½	3½-4½	9½-10½	16½-17½	22½-25½	17½-19½	6½-6½		
Six months.....	14½-14½	15½-16½	14-15	9½-10½	3½-4½	9½-10½	17½-18½	23½-26½	18½-20½	6½-6½		
One year.....	14½-14½	15½-16½	14-15	9½-10½	3½-4½	9½-10½	18½-19½	24½-27½	19½-21½	6½-6½		

SDR linked depositors: one month 12½-12½ per cent; three months 13½-13½ per cent; six months 13½-13½ per cent; one year 13½-13½ per cent.

ECU linked depositors: one month 13½-13½ per cent; three months 14½-14½ per cent; six months 15½-15½ per cent; one year 15½-15½ per cent.

Asian currencies in Singapore: one month 14½-14½ per cent; three months 14½-14½ per cent; six months 15½-15½ per cent; one year 15½-15½ per cent. Long-term Eurodollar: two years 15½-15½ per cent; three years 15½-15½ per cent; four years 15½-15½ per cent nominal closing rates.

The following rates were quoted for London dollar certificates of deposit: one month 13,95-14,05 per cent; three months 14,35-14,45 per cent; six months 14,60-14,70 per cent; one year 15,00-15,10 per cent.

CURRENCIES AND GOLD

Dollar mixed

The dollar improved against several currencies last week, including the Japanese yen and the members of the European Monetary System. It lost ground to sterling and the Swiss franc however amid confused trading reflecting doubts about the future direction of U.S. interest rates.

An unexpected rise in U.S. money supply pushed up the dollar on Monday, but this trend was reversed on Tuesday as New York and Eurodollar rates fell. Despite doubts about Federal Reserve Board policy on interest rates after its intervention in the Federal funds market, the foreign exchange market took heart from the statement by Mr Volcker, the Fed chairman, that there was no plan to raise the discount rate.

The dollar's trade-weighted index, calculated by the Bank of England, rose to 109.5 from 108.3. It rose to DM 2.3155 from DM 2.3065 against the D-mark. And to FFr 1.5860 from FFr 1.5757 against the French franc. The U.S. currency also rose to

Y223.25 from Y227 against the Japanese yen, but fell to SwFr 1.8475 from SwFr 1.8525 against the Swiss franc.

Sterling rose 80 points to \$1,889.05-1,881.55, and its trade-weighted index, on Bank of England figures, improved to 91.7 from 90.9. The pound fell to a low of £1,8480-1,8490 at the beginning of the week, but then rose fairly steadily, to a high point of £1,8580-1,8590 on Friday.

The Irish punt weakened slightly within the European Monetary System, but did not come under any heavy pressure after the defeat of the Irish Government. The Belgian franc fell sharply on Friday, and remained the weakest EMS member, considerably below any other currency, but still within its divergence limit. The French franc and Dutch guilder were almost level at the top of the system.

Gold rose \$12 to \$3861-3871, after showing a firmer trend for most of the week. It fell to a low point of \$370-371 on Monday.

Gold and Ireland are quoted in U.S. currency, and discounts apply to the U.S. dollar and not to the individual currency.

THE DOLLAR SPOT AND FORWARD

	Day's spread	Close	One month	% p.a.	Three months	% p.a.
Jan. 29						
U.S. dollars	1.05	1.05	1.05	10.50	1.05	10.50
Canadian dollar	1.05	1.05	1.05	10.50	1.05	10.50
Swiss franc	1.05	1.05	1.05	10.50	1.05	10.50
West German mark	1.05	1.05	1.05	10.50	1.05	10.50
Dutch guilder	1.05	1.05	1.05	10.50	1.05	10.50
French franc	1.05	1.05	1.05	10.50	1.05	10.50
Italian lira	1.05	1.05	1.05	10.50	1.05	10.50
Belgian franc	1.05	1.05	1.05	10.50	1.05	10.50
Spanish peseta	1.05	1.05	1.05	10.50	1.05	10.50
Portuguese escudo	1.05	1.05	1.05	10.50	1.05	10.50



FINANCIAL TIMES

Monday February 1 1982

See it, just for
the experience

Cutter's Garden, 1000
SIX GARDEN OFFICE BUILDINGS, 1000
TO 2,400 SQ FT, 1000
1000

UK gives Indonesia £125m credit

BY RICHARD COWPER IN JAKARTA

LORD CARRINGTON, the Foreign Secretary, signed Britain's biggest ever trade credit to Indonesia yesterday.

He is in Jakarta on the first leg of a two-week tour of countries belonging to the Association of South-East Asian Nations (Asean).

He also lent weight to a British industry bid to boost trade and investment with Asean's largest and potentially richest nation.

The credit agreement will provide up to \$225m (£125m) to help pay for a \$1bn (£550m) expansion of Indonesia's oil refinery at Balikpapan in East Kalimantan. The British subsidiary of the American-owned

Bechtel group won the contract to construct a 200,000-barrels-per-day refinery expansion last year following the successful solution of a major trade dispute between Britain and Indonesia over textile quotas.

Announcing the deal Lord Carrington said Britain had a skirmish in Indonesia in 1980 over textile imports, but that now relations between the two countries had never been better.

"More than 100 British firms will supply a wide variety of goods for Bechtel (Great Britain) the main contractor. I think this is a striking example of the increasing competitiveness of British financial services and of British manu-

facturers," he said.

The credit negotiations were conducted by Lloyds Bank International with support from the British Government through the Export Credits Guarantee Department (ECGD), and the interest rate is understood to be 7% per cent over 10 years.

The largest single British subcontract connected with the refinery expansion was won recently by Farmers Boilers, which will supply furnaces worth £19m.

Lord Carrington brought with him seven prominent British businessmen who are battling for Indonesian contracts worth more than \$3bn.

Earlier, in a speech hosted by

the Indonesian Foreign Minister he said that they had the British Government's "wholehearted support" in their attempts to build on their existing involvement in Indonesia. There was undoubtedly "potential for increasing many times" the interchange of goods and services

among the businessmen. British Aerospace is also understood to be hoping to increase its sales of Hawker Siddeley jet trainers to Indonesia which has already bought about a dozen in the last year. British officials said they are optimistic about prospects for further sales.

Opportunities for British energy and industrial executives was one of the topics discussed. The British engineering company of Davy Corporation is bidding for a cold steel rolling mill as part of an extension to Indonesia's \$2.5bn Krakatau Steel Works.

The chairman of Davy Corporation, Balfour Beatty, and British Aerospace, were

strongly as the issuing houses, and development costs against the profits from any UK onshore producing field.

The 1979 Lusino/Oil Exploration deal was one of the first tax-encouraged mergers. Lusino was moving towards heavy cash flow from Nimir while OIL IX had a variety of exploration and development projects in hand. In recent months similar tax considerations have played an important part in other deals, notably the Clyde purchase of two oil businesses from City Investing and the Canadian Tarmac arrangement.

The prime candidates for takeover are those companies short of cash with heavy liabilities such as fields to develop. An added urgency exists where licences oblige them to finance exploration drilling programmes. Companies with heavy past expenditure programmes, possibly unsuccessful ones, can also be attractive, since they carry with them the corresponding tax losses.

On the other side, the predators will have actual or potential cash flow from producing fields to shelter, and will be particularly attracted to companies with promising acreage.

In a buyers' market there is unlikely to be much in the way of premium paid for takeovers. Oil Ex went up a 20 per cent premium on the price ruling before there were expectations of a bid, and that is likely to look generous. In contrast to normal takeover practice, the shareholders in predator companies are likely to do better than those of the victims.

Another bone of contention is the CSI's keenness to publish codes of conduct. Professor Gower echoed a common view when he suggested that such codes encouraged loose drafting, since a degree of imprecision which would be unacceptable in rules is thought to suffice in codes of conduct. If a code is described as minimum standard of behaviour, there is a danger that the minimum will become the norm.

The particular bone of contention right now is the CSI's new rules on buying shares during a takeover. These typically seem to attack the symptoms rather than the disease and protect poor managements as much as innocent shareholders.

There was a genuine problem to be tackled here in that the readiness of fund managers to sell shares in market raids was making it possible for companies to change hands in a matter of hours. But instead of putting the pressure on fund managers to behave responsibly, the CSI chose to introduce further constraints on a bidder's freedom to buy shares in the market.

It has also thrown in a rule covering the treatment of irrevocable acceptances which has already got the backroom boys looking for loopholes. These will presumably be plugged with yet more rules.

Not everyone feels as

THE LEX COLUMN Merchant bankers up in arms

"THERE ARE many in the City and elsewhere who regard the Council for the Securities Industry as a fifth wheel on the coach with little prospect of ever becoming anything more useful." Thus Professor Jim Gower in his document on investor protection last week had a variety of exploration and development projects in hand. In recent months similar tax considerations have played an important part in other deals, notably the Clyde purchase of two oil businesses from City Investing and the Canadian Tarmac arrangement.

The many changes levelled

against the CSI include the suggestion that it reacts to changing market practices by piling rule upon rule, in a stifling and confusing manner. Behind this lies the notion that the CSI is ill-equipped to deal with the complexities of the corporate finance market. There also seems to be an old fashioned personality clash between senior council figures and the practitioners.

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REDEMPTION NOTICE

The Republic of the Philippines 9% Notes Due 1984

NOTICE IS HEREBY GIVEN, pursuant to the Fiscal Agency Agreement dated as of 16th February 1977 under which the above described Notes were issued that Scandinavian Bank Limited, Middle East Branch, Bahrain, as Fiscal Agent, has selected for redemption on 1st March, 1982 BD 2,500,000 principal amount of Notes at the redemption price of 100 percent of the principal amount thereof, together with accrued interest to 1st March, 1982. The serial numbers of the Notes selected for redemption are as follows:

D3	D7	D16	D237	D283	D289	D461	E40	E110	E217	E309	E429	E435	E488	E575
D4	D8	D162	D42	D83	D85	D86	E44	E111	E218	E308	E387	E421	E516	E576
D5	D84	D163	D45	D82	D88	D84	E46	E112	E222	E309	E385	E421	E509	E570
D10	D87	D165	D48	D83	D88	D467	E52	E115	E224	E309	E382	E421	E572	E574
D11	D90	D166	D49	D85	D85	D500	E55	E120	E224	E309	E381	E421	E570	E574
D12	D95	D167	D52	D86	D86	D502	E57	E121	E225	E309	E381	E421	E570	E574
D13	D103	D168	D53	D87	D86	D503	E58	E122	E226	E309	E381	E421	E570	E574
D14	D104	D169	D56	D88	D86	D504	E59	E123	E227	E309	E381	E421	E570	E574
D15	D105	D170	D57	D88	D86	D505	E60	E124	E228	E309	E381	E421	E570	E574
D16	D112	D171	D58	D89	D86	D506	E61	E125	E229	E309	E381	E421	E570	E574
D17	D113	D172	D59	D89	D86	D507	E62	E126	E230	E309	E381	E421	E570	E574
D18	D114	D173	D60	D89	D86	D508	E63	E127	E231	E309	E381	E421	E570	E574
D19	D115	D174	D61	D89	D86	D509	E64	E128	E232	E309	E381	E421	E570	E574
D20	D116	D175	D62	D89	D86	D510	E65	E129	E233	E309	E381	E421	E570	E574
D21	D117	D176	D63	D89	D86	D511	E66	E130	E234	E309	E381	E421	E570	E574
D22	D118	D177	D64	D89	D86	D512	E67	E131	E235	E309	E381	E421	E570	E574
D23	D119	D178	D65	D89	D86	D513	E68	E132	E236	E309	E381	E421	E570	E574
D24	D121	D179	D66	D89	D86	D514	E69	E133	E237	E309	E381	E421	E570	E574
D25	D125	D180	D67	D89	D86	D515	E70	E134	E238	E309	E381	E421	E570	E574
D26	D126	D181	D68	D89	D86	D516	E71	E135	E239	E309	E381	E421	E570	E574
D27	D127	D182	D69	D89	D86	D517	E72	E136	E240	E309	E381	E421	E570	E574
D28	D128	D183	D70	D89	D86	D518	E73	E137	E241	E309	E381	E421	E570	E574
D29	D129	D184	D71	D89	D86	D519	E74	E138	E242	E309	E381	E421	E570	E574
D30	D130	D185	D72	D89	D86	D520	E75	E139	E243	E309	E381	E421	E570	E574
D31	D131	D186	D73	D89	D86	D521	E76	E140	E244	E309	E381	E421	E570	E574
D32	D132	D187	D74	D89	D86	D522	E77	E141	E245	E309	E381	E421	E570	E574
D33	D133	D188	D75	D89	D86	D523	E78	E142	E246	E309	E381	E421	E570	E574
D34	D134	D189	D76	D89	D86	D524	E79	E143	E247	E309	E381	E421	E570	E574
D35	D135	D190	D77	D89	D86	D525	E80	E144	E248	E309	E381	E421	E570	E574
D36	D136	D191	D78	D89	D86	D526	E81	E145	E249	E309	E381	E421	E570	E574
D37	D137	D192	D79	D89	D86	D527	E82	E146	E250	E309	E381	E421	E570	E574
D38	D138	D193	D80	D89	D86	D528	E83	E147	E251	E309	E381	E421	E570	E574
D39	D139	D194	D81	D89	D86	D529	E84	E148	E252	E309	E381	E421	E570	E574
D40	D140	D195	D82	D89	D86									